

# Draft Revenue and Capital Budget 2026/27



**Foreword from Duncan Whitfield, Interim S151 Officer**

2

**Budget Summary:**

Revenue Summary

4

Portfolio Holder Summary

5

Subjective Analysis

6

**Financial Strategy Summary**

8 – 9

**Detailed Budgets by Service Area:**

Corporate and Executive Management Team

11 – 12

Strategy

13 – 14

Communities &amp; Customer

15 – 16

Legal, Governance &amp; Planning

17 – 18

Care &amp; Wellbeing

19 – 20

Enabling

21 – 22

Children &amp; Young People

23 – 25

Pensions

26 – 27

Commissioning

28 – 29

Infrastructure

30 – 31

**Appendices**

1 Recharges

33 – 35

2 Government Grant Schedules

37 – 40

3 Reports schedule

42

4 Glossary

44 – 46

**Housing Revenue Account**

48

**Capital Programme**

Capital Programme Summary

50 – 52

Capital Programme Detail by Scheme

53 – 62

Capital Funding of Programme

63 – 64

## Foreword

This report sets out the detailed budget book for the Council for the 2026/27 financial year.

This book shows proposed budgets as set out in our Medium Term Financial Plan report, which includes proposals that are subject to Council approval as well as the capital strategy. They also reflect the Council's management structure which changed during 2025/26 to reflect the Council's updated operating model.

The budgets support all services to ensure that they deliver on their priorities and at least minimum statutory requirements. These plans often change, and the budgets can of course change to reflect that. The financial rules ([Financial Rules](#)) set out the way in which this can be done and these rules will be updated through 2026/27.

Besides being a key element of the framework for management control across the authority, the Budget Book also provides a range of data insight and intelligence – both the levels of spending in different areas, the composition of funding, and the way the Council's resources have been allocated.

Within our financial strategy, we set out clearly the challenges we, like many other councils across the country, face with ever rising demand for services and while the cost of providing these is increasing. The amount we can ourselves increase income does not cover this, leading to inevitable budget pressures. As a consequence, the 2026/27 budget is underpinned by the Council's application to government for Exceptional Financial Support (EFS). While the final confirmation of this support is still awaited, MHCLG have given Shropshire dispensation to increase Council Tax by an additional 4% over and above the existing cap. This increase will help reduce the amount of borrowing that the Council will be required to enter into as a result of EFS which would otherwise increase revenue costs to the Council incurred through debt financing.

The situation will require very close scrutiny throughout 2026/27 and into the future as well as requiring services to transform and to change. All financial control arrangements are subject to ongoing review and update under the oversight of the Improvement Board which is independently chaired and supported by the Local Government Association.

Duncan Whitfield  
Interim s151 Officer

# Budget Summary



## Revenue Summary

2025/26 Revised Budget	Service Area	Budget 2026/27						Gross Income			Net Budget Requirement
		Staff	Third Party & Transfer Payments	Gross Expenditure Other Controllable expenditure	Internal Recharges	Non Controllable costs	Total Expenditure	Government Grants	Service Income	Total Income	
£		£	£	£	£	£	£	£	£	£	£
324,380	Strategy	4,330,670	10,985,760	2,635,490	3,985,630	531,380	22,468,930	(17,968,710)	(2,229,460)	(20,198,170)	2,270,760
16,788,110	Communities & Customer	18,327,440	9,212,420	5,471,980	5,757,210	2,077,700	40,846,750	(6,469,770)	(17,562,410)	(24,032,180)	16,814,570
5,924,690	Legal, Governance & Planning	13,534,730	441,090	3,546,460	3,300,470	1,083,310	21,906,060	(51,630)	(16,665,140)	(16,716,770)	5,189,290
138,428,830	Care & Wellbeing	29,385,980	217,792,500	1,579,800	6,264,250	3,673,930	258,696,460	(14,779,820)	(70,601,190)	(85,381,010)	173,315,450
6,946,980	Enabling	23,438,480	50,034,280	21,132,320	8,120,560	575,710	103,301,350	(46,798,760)	(45,831,360)	(92,630,120)	10,671,230
13,024,960	Children & Young People	19,895,020	87,326,840	7,685,610	4,177,960	6,659,720	125,745,150	(95,541,140)	(16,928,630)	(112,469,770)	13,275,380
	(0) Schools Delegated	-	54,114,490	-	534,350	0	54,648,840	(54,648,840)	0	(54,648,840)	0
77,939,760	Children & Young People - CSC	28,534,330	68,683,940	8,728,390	1,874,960	3,863,450	111,685,070	(6,956,020)	(3,388,410)	(10,344,430)	101,340,640
(61,228,530)	Corporate Budgets	3,270,580	19,498,320	84,035,370	6,598,700	(20,950,190)	92,452,780	(18,906,270)	(4,425,680)	(23,331,950)	69,120,830
238,820	Pensions	1,894,280	-	791,690	244,150	235,740	3,165,860	0	(2,921,540)	(2,921,540)	244,320
43,336,030	Commissioning	8,457,880	1,023,990	51,708,690	1,449,390	883,280	63,523,230	(8,945,080)	(9,287,850)	(18,232,930)	45,290,300
43,802,310	Infrastructure	12,541,930	19,304,790	32,212,110	4,190,930	1,340,010	69,589,770	(1,118,110)	(17,343,350)	(18,461,460)	51,128,310
3,059,360	Executive Management Team	1,255,120	-	39,930	329,320	25,960	1,650,330	0	(1,152,630)	(1,152,630)	497,700
<b>288,585,700</b>	<b>Sub Total</b>	<b>164,866,440</b>	<b>538,418,420</b>	<b>219,567,840</b>	<b>46,827,880</b>	<b>(0)</b>	<b>969,680,580</b>	<b>(272,184,150)</b>	<b>(208,337,650)</b>	<b>(480,521,800)</b>	<b>489,158,780</b>
	Less recharges*				(46,827,880)		(46,827,880)		46,827,880	46,827,880	0
<b>288,585,700</b>	<b>Net Budget</b>	<b>164,866,440</b>	<b>538,418,420</b>	<b>219,567,840</b>	<b>0</b>	<b>(0)</b>	<b>922,852,700</b>		<b>(161,509,770)</b>	<b>(433,693,920)</b>	<b>489,158,780</b>
	(8,667,570) Revenue Support Grant										(70,501,280)
	(11,025,090) Top Up Grant										0
	0 Tariff Payment										2,704,030
	(46,683,000) Business Rates										(63,151,480)
	(2,927,200) Collection Fund Surplus										2,446,070
	0 Exceptional Financial Support										(120,717,840)
<b>219,282,840</b>	<b>Council Tax Requirement</b>										<b>239,938,280</b>
<b>1,806.67</b>	<b>Council Tax (Band D)</b>										<b>1,969.09</b>
	4,825,000 General Fund Balances (Opening)										5,001,000
	25,455,000 Earmarked Reserves (Openings)*										23,894,000
<b>30,280,000</b>	<b>Total Balances Held</b>										<b>28,895,000</b>

\* Recharges have been excluded from the Council's expenditure and income budget to ensure that the cost of these services and the recharged cost for these services are no longer both reflected in the gross budget

## Portfolio Holder Summary

2025/26 Revised Budget	Portfolio	Budget 2026/27							Gross Income		Net Budget Requirement
		Staff	Third Party & Transfer Payments	Gross Expenditure Other Controllable expenditure	Internal Recharges	Non Controllable costs	Total Expenditure	Government Grants	Service Income	Total Income	
£		£	£	£	£	£	£	£	£	£	£
221,357,060	Social Care	60,825,830	285,346,650	11,062,030	8,958,630	7,889,330	<b>374,082,470</b>	(20,146,730)	(74,062,720)	<b>(94,209,450)</b>	<b>279,873,020</b>
1,679,390	Transport & Economic Growth	1,405,230	0	122,150	527,100	192,880	<b>2,247,360</b>	0	(56,360)	<b>(56,360)</b>	<b>2,191,000</b>
2,085,770	Deputy Leader & Communities	3,043,990	85,000	279,560	2,354,670	271,090	<b>6,034,310</b>	0	(4,022,270)	<b>(4,022,270)</b>	<b>2,012,040</b>
28,650,480	Children & Education	13,785,350	141,438,880	21,856,380	4,910,640	5,278,740	<b>187,269,990</b>	(150,189,980)	(4,088,340)	<b>(154,278,320)</b>	<b>32,991,670</b>
(50,700,090)	Finance	42,314,420	69,535,050	112,611,910	16,016,700	(18,595,000)	<b>221,883,080</b>	(65,705,030)	(74,031,370)	<b>(139,736,400)</b>	<b>82,146,680</b>
13,810,110	Housing & Leisure	12,185,140	6,119,700	8,026,260	4,043,340	1,514,280	<b>31,888,720</b>	(3,641,520)	(12,825,120)	<b>(16,466,640)</b>	<b>15,422,080</b>
7,797,290	Health & Public Protection	12,414,580	16,251,260	3,058,450	3,456,120	1,529,970	<b>36,710,380</b>	(23,525,650)	(4,741,230)	<b>(28,266,880)</b>	<b>8,443,500</b>
56,102,020	Highways & Environment	8,440,750	19,304,790	60,080,440	4,083,060	919,970	<b>92,829,010</b>	(8,923,610)	(23,033,360)	<b>(31,956,970)</b>	<b>60,872,040</b>
3,084,780	Planning	6,761,220	337,090	455,910	1,260,370	902,910	<b>9,717,500</b>	(51,630)	(5,834,530)	<b>(5,886,160)</b>	<b>3,831,340</b>
4,718,890	Leader	3,689,930	0	2,014,750	1,217,250	95,830	<b>7,017,760</b>	0	(5,642,350)	<b>(5,642,350)</b>	<b>1,375,410</b>
<b>288,585,700</b>	<b>Sub Total</b>	<b>164,866,440</b>	<b>538,418,420</b>	<b>219,567,840</b>	<b>46,827,880</b>	<b>(0)</b>	<b>969,680,580</b>	<b>(272,184,150)</b>	<b>(208,337,650)</b>	<b>(480,521,800)</b>	<b>489,158,780</b>
	Less recharges				(46,827,880)		<b>(46,827,880)</b>		46,827,880	<b>46,827,880</b>	<b>0</b>
<b>288,585,700</b>	<b>Total Portfolio Budgets</b>	<b>164,866,440</b>	<b>538,418,420</b>	<b>219,567,840</b>	<b>0</b>	<b>(0)</b>	<b>922,852,700</b>		<b>(161,509,770)</b>	<b>(433,693,920)</b>	<b>489,158,780</b>

### Portfolio

Portfolio Holder Social Care  
 Portfolio Holder Transport and Economic Growth  
 Deputy Leader and Portfolio Holder Communities  
 Portfolio Holder Children and Education  
 Portfolio Holder Finance  
 Portfolio Holder Housing and Leisure  
 Portfolio Holder Health and Public Protection  
 Portfolio Holder Highways and Environment  
 Portfolio Holder Planning  
 Leader of the Council

### Portfolio Holder

Councillor Ruth Houghton  
 Councillor Rob Wilson  
 Councillor Alex Wagner  
 Councillor Andy Hall  
 Councillor Roger Evans  
 Councillor James Owen  
 Councillor Bernie Bentick  
 Councillor David Vasmer  
 Councillor David Walker  
 Councillor Heather Kidd

## Subjective Analysis

Service Area	Budget 2026/27														
	Staff £	Premises £	Transport £	Supplies & Services £	Third Party Payments £	Transfer Payments £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Gross Income Other Grants & Contributions £	Other Income incl Fees & Charges £	Internal Recharges	Total Income £	Net Budget Requirement £
Strategy	4,330,670	900	22,680	2,611,910	10,985,760	0	3,985,630	531,380	22,468,930	(17,968,710)	(261,950)	(256,880)	(1,710,630)	(20,198,170)	2,270,760
Communities & Customer	18,327,440	852,160	265,800	4,354,020	8,978,180	234,240	5,757,210	2,077,700	40,846,750	(6,469,770)	(3,264,390)	(10,368,950)	(3,929,070)	(24,032,180)	16,814,570
Legal, Governance & Planning	13,534,730	9,300	106,820	3,430,340	441,090	0	3,300,470	1,083,310	21,906,060	(51,630)	(406,090)	(7,226,670)	(9,032,380)	(16,716,770)	5,189,290
Care & Wellbeing	29,385,980	627,930	377,880	573,990	149,900,150	67,892,350	6,264,250	3,673,930	258,696,460	(14,779,820)	(28,152,460)	(42,377,050)	(71,680)	(85,381,010)	173,315,450
Enabling	23,438,480	10,882,350	52,580	10,197,390	827,260	49,207,020	8,120,560	575,710	103,301,350	(46,798,760)	(941,570)	(12,979,410)	(31,910,380)	(92,630,120)	10,671,230
Children & Young People	19,895,020	166,180	321,550	7,197,880	87,326,840	0	4,177,960	6,659,720	125,745,150	(95,541,140)	(2,244,590)	(9,817,730)	(4,866,310)	(112,469,770)	13,275,380
Schools Delegated	0	0	0	0	54,114,490	0	534,350	0	54,648,840	(54,648,840)	0	0	0	(54,648,840)	0
Children & Young People - CSC	28,534,330	438,680	1,010,740	7,278,970	66,345,380	2,338,560	1,874,960	3,863,450	111,685,070	(6,956,020)	(3,388,410)	0	0	(10,344,430)	101,340,640
Corporate Budgets	3,270,580	0	0	84,035,370	19,498,320	0	6,598,700	(20,950,190)	92,452,780	(18,906,270)	(904,690)	(3,004,680)	(516,310)	(23,331,950)	69,120,830
Pensions	1,894,280	0	4,660	787,030	0	0	244,150	235,740	3,165,860	0	(2,916,540)	(5,000)	0	(2,921,540)	244,320
Commissioning	8,457,880	571,740	(71,790)	51,208,740	1,023,990	0	1,449,390	883,280	63,523,230	(8,945,080)	(2,043,420)	(5,819,050)	(1,425,380)	(18,232,930)	45,290,300
Infrastructure	12,541,930	1,529,600	24,554,710	6,127,800	19,304,790	0	4,190,930	1,340,010	69,589,770	(1,118,110)	(622,370)	(13,125,380)	(3,595,600)	(18,461,460)	51,128,310
Executive Management Team	1,255,120	0	1,330	38,600	0	0	329,320	25,960	1,650,330	0	(15,380)	0	(1,137,250)	(1,152,630)	497,700
<b>Sub Total</b>	<b>164,866,440</b>	<b>15,078,840</b>	<b>26,646,960</b>	<b>177,842,040</b>	<b>418,746,250</b>	<b>119,672,170</b>	<b>46,827,880</b>	<b>(0)</b>	<b>969,680,580</b>	<b>(272,184,150)</b>	<b>(45,161,860)</b>	<b>(104,980,800)</b>	<b>(58,194,990)</b>	<b>(480,521,800)</b>	<b>489,158,780</b>
Less recharges							(46,827,880)		(46,827,880)				46,827,880	46,827,880	0
<b>Net Budget</b>	<b>164,866,440</b>	<b>15,078,840</b>	<b>26,646,960</b>	<b>177,842,040</b>	<b>418,746,250</b>	<b>119,672,170</b>	<b>0</b>	<b>(0)</b>	<b>922,852,700</b>	<b>(272,184,150)</b>	<b>(45,161,860)</b>	<b>(104,980,800)</b>	<b>(11,367,110)</b>	<b>(433,693,920)</b>	<b>489,158,780</b>

# Financial Strategy Summary



## Financial Strategy Summary

The Final Council Financial Strategy presented to Council 26 February 2026 provides the latest projections on the Council's Resource and Expenditure projections for the period 2026/27 and the initial projections for 2027/28 to 2030/31. The following table provides a summary.

**Table 1: Resource and Expenditure Projections 2026-2031**

	2026/27 £'000	2027/28 £'000	2028/29 £'000	2029/30 £'000	2030/31 £'000
Resources	802,135	827,102	836,329	850,997	870,404
Expenditure	922,853	950,157	984,162	1,019,015	1,050,722
<b>Funding Gap</b>	<b>-120,718</b>	<b>-123,055</b>	<b>-147,833</b>	<b>-168,018</b>	<b>-180,318</b>
<b>Year on Year Increase</b>		<b>-2,338</b>	<b>-24,778</b>	<b>-20,185</b>	<b>-12,300</b>

The revenue and capital budgets proposed for 2026/27 have been prepared in the context of the declared financial emergency by Cabinet in September 2025 and in the context of the extraordinary financial pressure the Council is facing and present a “re-set” position for both revenue and capital. The proposed budgets are focussed on all services driving the necessary transformation to bring the Council back into a stable financial position.

The Resource Projections are based on the Final Local Government Finance Settlement received on 9 February 2026 and estimates of Local Business Rates retained locally. As part of the Final Local Government Finance Settlement, additional flexibility was provided to the Council to increase Council tax by a further 4% over the referendum level of 4.99%. It is proposed that Council therefore adopts a 8.99% increase, representing a 6.99% increase for Council Tax and a further 2.00% relating to an Adult Services Precept.

The expenditure projections reflect the latest assumptions for inflationary growth including pay and prices which has resulted in a significant growth pressure for 2025/26 due to inflation within the economy, alongside demography and demand growth within Adult Social Care, Children's Social Care and Home to School Transport. The Council has identified a savings target of £5m for 2026/27 to be achieved across the Council and made appropriate adjustments to reflect savings that had not been achieved during the current and previous financial years.

In order to set a balanced budget, the Council submitted an application for Exceptional Financial Support (EFS) from the Government of up to £130m in December 2025. In light of the permitted council tax flexibility, a further 4% increase is equivalent to additional council tax income of £8.8m for the year and thus it is proposed that the Council fully utilises this council tax flexibility and enables the amount of Exceptional Financial



Support required to be reduced accordingly to £121m, as outlined by the Funding Gap identified in the table above. Exceptional Financial Support provided by the Government enables the Council to borrow to fund revenue expenditure. This is not intended to be a long term solution, nor is it sustainable, therefore the Council is looking to adopt a Financial Sustainability Strategy that will set out the means that the need for EFS will reduce in the longer term.

# Detailed Budgets by Service Area



## Corporate

Corporate budgets are not a 'service' or 'support' function but hold all budgets which are necessary requirements in the running of the council. This includes budgets for treasury management (including investment and borrowings) and provides the point where core government grant funding is applied to support the Council's budget and service areas.

## Executive Management Team

Provides strategic leadership, operational management, and responsible for implementing council policies. Led by the Chief Executive, they advise elected members, manage staff, control finances, and ensure legal, efficient service delivery.

<b>Corporate Budget Build Up</b>	<b>£</b>
2025/26 Revised Budget	(61,228,530)
Growth including inflation <sup>1</sup> and demography	127,519,190
Proposed savings	(4,563,950)
Virements between service areas	2,572,460
Non-controllable adjustments <sup>2</sup>	4,821,660
<b>2026/27 Net Budget</b>	<b>69,120,830</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

<b>Executive Management Team Budget Build Up</b>	<b>£</b>
2025/26 Revised Budget	3,059,360
Growth including inflation <sup>1</sup> and demography	25,720
Proposed savings	0
Virements between service areas	1,481,900
Non-controllable adjustments <sup>2</sup>	(4,069,280)
<b>2026/27 Net Budget</b>	<b>497,700</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

2025/26 Revised Budget £	Service Area	Budget 2026/27							Gross Income		Net Budget Requirement £
		Staff £	Third Party & Transfer Payments £	Gross Expenditure Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
<b>Corporate Budgets</b>											
142,640	Corporate Subscriptions	0	0	145,930	6,040	0	151,970	0	0	0	151,970
1,910,240	Corporate & Democratic Core	0	0	516,310	6,251,910	0	6,768,220	0	(516,310)	(516,310)	6,251,910
2,215,720	Non Distributable Costs	1,520,860	0	2,970	6,190	690,000	2,220,020	0	0	0	2,220,020
(82,890,530)	Other Corporate Budgets	1,744,240	49,500	65,808,450	273,830	(21,640,190)	46,235,830	(17,383,620)	(310,090)	(17,693,710)	28,542,120
2,608,150	QICS PFI Unitary Charge	0	922,570	3,112,240	34,320	0	4,069,130	(1,522,650)	0	(1,522,650)	2,546,480
14,785,250	Treasury Management	5,480	18,526,250	14,449,470	26,410	0	33,007,610	0	(3,599,280)	(3,599,280)	29,408,330
<b>(61,228,530)</b>	<b>Net Budget for Corporate Budgets</b>	<b>3,270,580</b>	<b>19,498,320</b>	<b>84,035,370</b>	<b>6,598,700</b>	<b>(20,950,190)</b>	<b>92,452,780</b>	<b>(18,906,270)</b>	<b>(4,425,680)</b>	<b>(23,331,950)</b>	<b>69,120,830</b>

2025/26 Revised Budget £	Service Area	Budget 2026/27							Gross Income		Net Budget Requirement £
		Staff £	Third Party & Transfer Payments £	Gross Expenditure Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
<b>Executive Management Team</b>											
42,800	Executive Management Team	552,840	0	39,870	217,500	0	810,210	0	(809,310)	(809,310)	900
509,230	Executive Management Team - DASS	236,700	0	30	65,710	25,960	328,400	0	0	0	328,400
2,018,660	Executive Management Team - S151	230,210	0	30	113,050	0	343,290	0	(343,320)	(343,320)	(30)
0	Executive Management Team - DPH	235,370	0	0	(153,310)	0	82,060	0	0	0	82,060
488,670	Director of Place	0	0	0	86,370	0	86,370	0	0	0	86,370
<b>3,059,360</b>	<b>Net Budget for Executive Management Team</b>	<b>1,255,120</b>	<b>0</b>	<b>39,930</b>	<b>329,320</b>	<b>25,960</b>	<b>1,650,330</b>	<b>0</b>	<b>(1,152,630)</b>	<b>(1,152,630)</b>	<b>497,700</b>

## Strategy

The key purpose for this service area was to provide strategic oversight and partnership working.

Partnership working includes key strategic partnerships including Public Health and Shropshire Safeguarding Community Partnership. This includes focusing on working with our partners and communities to build good health outcomes, in our towns and villages and to promote healthy behaviours, starting at birth, prevent and delay poor outcomes and tackling inequalities through delivery of our mandated services and functions aligned to delivery of the Statutory Health and Wellbeing and Integrated Care Strategies.

Strategic oversight includes providing strategic insight across the organisation, and providing programme management expertise to develop the Councils transformation activities.

<b>Strategy</b>	<b>£</b>
<b>Budget Build Up</b>	
2025/26 Revised Budget	324,380
Growth including inflation <sup>1</sup> and demography	584,280
Proposed savings	(10,820)
Virements between service areas	1,121,420
Non-controllable adjustments <sup>2</sup>	251,500
<b>2026/27 Net Budget</b>	<b>2,270,760</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

2025/26 Revised Budget £	Service Area	Gross Expenditure					Budget 2026/27				Net Budget Requirement £	
		Staff £	Third Party & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £		
	<b>Strategy</b>											
	0 Service Director Strategy and Change	164,050	0	0	73,350	0	237,400	0	0	0	237,400	
435,180	Adult Social Care Training	627,730	0	(53,550)	128,820	68,660	771,660	0	(270,980)	(270,980)	500,680	
119,660	Broadband	69,990	0	18,970	20,580	27,040	136,580	0	0	0	136,580	
22,000	Substance Misuse (Non-Ringfenced)	0	0	(80,780)	80,780	0	0	0	0	0	0	
130,310	Children & Young People's Public Health	78,620	26,700	(76,320)	9,100	10,160	48,260	0	(38,100)	(38,100)	10,160	
15,640	Health Watch	0	176,140	(15,920)	1,780	0	162,000	(162,000)	0	(162,000)	0	
206,490	Shropshire Partnership	172,920	0	(190,460)	17,540	22,410	22,410	0	0	0	22,410	
880	Community Safety	0	0	0	0	0	0	0	0	0	0	
4,898,950	Public Health Children & Young People	0	5,322,000	(5,324,860)	2,860	0	0	0	0	0	0	
(10,699,850)	Public Health General Management	884,100	125,000	13,173,040	2,818,910	113,000	17,114,050	(17,029,760)	0	(17,029,760)	84,290	
1,547,150	Sexual Health	0	1,579,000	(1,587,640)	8,640	0	0	0	0	0	0	
2,813,850	Substance Misuse (Ringfenced)	195,900	2,930,000	(3,072,630)	66,730	25,470	145,470	0	(120,000)	(120,000)	25,470	
278,400	Communications	419,190	0	54,320	82,120	0	555,630	0	(554,880)	(554,880)	750	
55,210	Business Improvement: Data, Analysis and Intelligence	1,011,640	0	(26,210)	109,010	0	1,094,440	0	(1,094,760)	(1,094,760)	(320)	
(57,360)	Commercial Services Business Development	26,860	0	30	6,520	10,160	43,570	0	(104,380)	(104,380)	(60,810)	
(168,940)	Climate Change	55,130	0	63,650	16,270	14,960	150,010	0	0	0	150,010	
452,660	Programme Management	52,250	0	200	400,930	150,360	603,740	0	0	0	603,740	
(13,960)	Risk Management	79,550	0	1,350	17,900	10,900	109,700	0	0	0	109,700	
193,670	Children & Young People Learning & Development	169,200	0	(52,930)	14,090	19,670	150,030	0	0	0	150,030	
12,600	Partnerships & Economic Development	29,910	0	0	15,710	15,550	61,170	0	(31,360)	(31,360)	29,810	
45,710	Emergency Planning	129,890	0	14,600	71,870	14,820	231,180	0	(15,000)	(15,000)	216,180	
36,130	Domestic Abuse	163,740	826,920	(209,370)	22,120	28,220	831,630	(776,950)	0	(776,950)	54,680	
<b>324,380</b>	<b>Net Budget for Strategy</b>	<b>4,330,670</b>	<b>10,985,760</b>	<b>2,635,490</b>	<b>3,985,630</b>	<b>531,380</b>	<b>22,468,930</b>	<b>(17,968,710)</b>	<b>(2,229,460)</b>	<b>(20,198,170)</b>	<b>2,270,760</b>	

## Communities & Customer

The main purpose of the Communities and Customer service areas are to provide early intervention, prevention and protection for the residents of Shropshire.

This includes responsibility for Housing infrastructure and Social Infrastructure including Community Hubs, Libraries, Culture and Sports Development.

The service also focusses on the protection and promotion of health and wellbeing, through health and environmental protection, trading standards, housing enforcement, private water supplies, licencing and healthy lives.

The service are focussed on delivering good customer services, ensuring Shropshire residents can get in touch with the Council for help or advice on all Council services.

<b>Communities &amp; Customer Budget Build Up</b>	<b>£</b>
2025/26 Revised Budget	16,788,110
Growth including inflation <sup>1</sup> and demography	1,356,010
Proposed savings	(531,260)
Virements between service areas	(1,873,460)
Non-controllable adjustments <sup>2</sup>	1,075,170
<b>2026/27 Net Budget</b>	<b>16,814,570</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

2025/26 Revised Budget £	Service Area	Budget 2026/27									Net Budget Requirement £
		Staff £	Third Party & Transfer Payments £	Gross Expenditure Other			Non Controllable costs £	Total Expenditure £	Gross Income		
				Controllable expenditure £	Internal Recharges £	Government Grants £			Service Income £	Total Income £	
<b>Communities &amp; Customer</b>											
0 Service Director Communities & Customer	214,050	0	0	31,060	0	245,110	0	0	0	0	245,110
2,139,430 Housing Options	3,089,520	992,010	3,483,330	264,120	346,550	8,175,530	(1,741,380)	(3,251,000)	(4,992,380)	3,183,150	
1,414,690 Independent Living	674,550	1,059,180	295,640	(391,630)	118,580	1,756,320	0	(376,210)	(376,210)	1,380,110	
492,350 Housing Services Management	307,190	0	750	168,830	58,480	535,250	0	(400)	(400)	534,850	
(57,830) Housing Property	0	0	0	(60,620)	0	(60,620)	0	0	0	(60,620)	
377,700 Welfare & Reform	158,570	0	29,400	133,770	35,160	356,900	0	0	0	356,900	
40,770 Refugee Resettlement	530	0	0	32,660	31,100	64,290	0	0	0	64,290	
257,740 Head of Culture, Leisure & Tourism	91,470	0	24,760	21,230	38,850	176,310	0	0	0	176,310	
22,660 Culture & Heritage Manager	58,850	0	694,310	13,020	9,450	775,630	(753,030)	0	(753,030)	22,600	
11,310 Culture, Leisure & Tourism Development	0	0	6,780	7,550	0	14,330	0	0	0	14,330	
54,780 Culture, Leisure & Tourism Development - Projects	52,690	0	670	4,170	0	57,530	0	(7,810)	(7,810)	49,720	
3,537,610 Libraries	1,989,720	147,680	311,480	1,404,520	246,960	4,100,360	0	(256,380)	(256,380)	3,843,980	
1,268,170 Museums & Archives	1,170,070	40,000	225,240	765,290	117,390	2,317,990	(189,000)	(700,100)	(889,100)	1,428,890	
503,890 Theatre Services	2,456,650	2,858,000	970,510	1,060,940	266,580	7,612,680	0	(7,228,910)	(7,228,910)	383,770	
2,128,190 Regulatory Services	2,179,650	3,786,360	136,710	10,600	248,870	6,362,190	(3,786,360)	(153,990)	(3,940,350)	2,421,840	
2,548,250 Business and Consumer Protection	2,661,990	0	313,900	311,910	354,270	3,642,070	0	(1,473,910)	(1,473,910)	2,168,160	
1,228,040 Help to Change	1,222,270	274,690	(991,380)	140,730	144,440	790,750	0	(646,310)	(646,310)	144,440	
210,260 Health Intelligence	183,180	29,500	(246,150)	33,470	18,160	18,160	0	0	0	18,160	
596,450 Customer Services	1,758,960	25,000	216,030	1,802,980	35,400	3,838,370	0	(3,412,330)	(3,412,330)	426,040	
13,650 Credit Union	57,530	0	0	2,610	7,460	67,600	0	(55,060)	(55,060)	12,540	
<b>16,788,110 Net Budget for Communities &amp; Customer</b>	<b>18,327,440</b>	<b>9,212,420</b>	<b>5,471,980</b>	<b>5,757,210</b>	<b>2,077,700</b>	<b>40,846,750</b>	<b>(6,469,770)</b>	<b>(17,562,410)</b>	<b>(24,032,180)</b>	<b>16,814,570</b>	

## Legal, Governance & Planning

This service area is focussed on managing the Council's governance and assurance processes.

This includes core services including legal services, information governance, complaints and internal audit.

Support to Council members and democratic services are provided, including support for overview and scrutiny arrangements.

The elections team within the service ensure that all elections to be held within Shropshire run effectively.

Registrar services across the county and the Coroner for Shropshire are also delivered within this service area.

The Council's Planning function including development management focus on delivering a Local Plan for Shropshire and managing all development within this.

<b>Legal, Governance &amp; Planning</b>	<b>£</b>
<b>Budget Build Up</b>	
2025/26 Revised Budget	5,924,690
Growth including inflation <sup>1</sup> and demography	920,910
Proposed savings	(113,240)
Virements between service areas	26,830
Non-controllable adjustments <sup>2</sup>	(1,569,900)
<b>2026/27 Net Budget</b>	<b>5,189,290</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

		Budget 2026/27									
2025/26 Revised Budget £	Service Area	Gross Expenditure				Non		Gross Income			Net Budget Requirement £
		Staff £	Third Party & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
<b>Legal, Governance &amp; Planning</b>											
350,210	Service Director Legal & Governance (MO)	1,114,100	0	30	31,310	0	1,145,440	0	(1,145,110)	(1,145,110)	330
905,270	Planning Services	4,629,890	332,090	355,940	991,500	607,380	6,916,800	0	(5,622,910)	(5,622,910)	1,293,890
2,179,510	Policy and Environment	2,131,330	5,000	99,970	268,870	295,530	2,800,700	(51,630)	(211,620)	(263,250)	2,537,450
737,000	Registrars and Coroners	1,227,930	104,000	352,120	471,550	125,350	2,280,950	0	(1,586,150)	(1,586,150)	694,800
11,920	Democratic Services	329,890	0	1,709,270	544,730	(0)	2,583,890	0	(2,578,780)	(2,578,780)	5,110
1,326,050	Elections	355,000	0	215,190	43,400	43,960	657,550	0	(1,040)	(1,040)	656,510
65,590	Policy & Governance	937,020	0	44,480	185,540	0	1,167,040	0	(1,166,220)	(1,166,220)	820
128,460	Legal Services	2,101,180	0	43,420	637,930	0	2,782,530	0	(2,782,420)	(2,782,420)	110
40	Legal Services – Child Care	100,000	0	714,070	6,720	0	820,790	0	(820,750)	(820,750)	40
209,150	Overview & Scrutiny	212,180	0	100	83,060	11,090	306,430	0	(306,380)	(306,380)	50
11,490	Feedback and Insights	396,210	0	11,870	35,860	0	443,940	0	(443,760)	(443,760)	180
<b>5,924,690</b>	<b>Net Budget for Legal, Governance &amp; Planning</b>	<b>13,534,730</b>	<b>441,090</b>	<b>3,546,460</b>	<b>3,300,470</b>	<b>1,083,310</b>	<b>21,906,060</b>	<b>(51,630)</b>	<b>(16,665,140)</b>	<b>(16,716,770)</b>	<b>5,189,290</b>

## Care & Wellbeing

The key purpose of the Care & Wellbeing service area is adult safeguarding and in-house provision. This focusses on ensuring:

- Tackling inequalities
- Early intervention
- Partnerships
- Self-responsibility

To tackle inequalities, including rural inequalities, and poverty in all its forms, providing early support and interventions that reduce risk and enable adults and families to achieve their full potential and enjoy life.

To support Shropshire residents to take responsibility for their own health and wellbeing, choosing healthy lifestyles and preventing ill-health, reducing the need for long-term or hospital care.

To work with partners to develop, commission and deliver the right services and support that meet the needs of adults and families in the right place, at the right time.

Care & Wellbeing Budget Build Up	£
2025/26 Revised Budget	138,428,830
Growth including inflation <sup>1</sup> and demography	33,613,380
Proposed savings	(149,230)
Virements between service areas	(2,076,930)
Non-controllable adjustments <sup>2</sup>	3,499,400
<b>2026/27 Net Budget</b>	<b>173,315,450</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

		Budget 2026/27									
2025/26 Revised Budget £	Service Area	Staff £	Gross Expenditure				Non Controllable costs £	Total Expenditure £	Gross Income		Net Budget Requirement £
			Third Party & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Government Grants £			Service Income £	Total Income £	
<b>Care &amp; Wellbeing</b>											
2,100,800	Service Director Care & Wellbeing	244,820	10,000	(10,370)	2,201,400	61,640	2,507,490	0	0	0	2,507,490
254,100	Professional Development Unit	194,370	0	20,330	25,020	24,930	264,650	(11,000)	(17,520)	(28,520)	236,130
108,980	Projects	613,250	0	(54,440)	31,720	91,730	682,260	0	(566,640)	(566,640)	115,620
704,450	Enable	4,168,370	(75,310)	468,450	519,780	479,050	5,560,340	(274,640)	(4,806,650)	(5,081,290)	479,050
1,049,560	Adult Social Care Management	887,970	0	500	225,310	128,630	1,242,410	0	0	0	1,242,410
162,410	External Providers	0	1,797,790	239,030	3,550	0	2,040,370	(25,000)	(1,789,680)	(1,814,680)	225,690
2,730,640	Internal Providers - Day Services	2,080,460	0	190,220	545,750	260,780	3,077,210	0	(279,700)	(279,700)	2,797,510
1,517,190	Internal Providers - Nursing Services	2,718,250	0	326,030	226,060	357,620	3,627,960	0	(1,847,960)	(1,847,960)	1,780,000
1,697,960	Internal Providers - Domiciliary Services	3,763,120	89,390	(468,770)	370,350	476,890	4,230,980	(362,300)	(2,013,130)	(2,375,430)	1,855,550
(24,420)	Internal Providers - Shared Lives	191,280	4,310	7,840	25,130	24,940	253,500	0	(235,110)	(235,110)	18,390
(203,460)	Care Management - Assistive Equipment & Technology	43,930	78,590	473,690	25,240	0	621,450	0	(350,000)	(350,000)	271,450
98,230	Supported Living Properties	0	0	74,130	280,480	0	354,610	0	0	0	354,610
104,537,660	Social Care Community Purchasing	(0)	191,312,680	0	380,270	0	191,692,950	(9,896,140)	(45,530,450)	(55,426,590)	136,266,360
9,093,300	Social Care Mental Health Purchasing	0	18,789,740	0	15,190	0	18,804,930	0	(5,910,050)	(5,910,050)	12,894,880
5,928,120	Care Management - Social Work Teams	4,977,440	89,890	75,510	562,610	635,010	6,340,460	(285,350)	(259,320)	(544,670)	5,795,790
2,416,120	Social Care Hospital Interface Purchasing	0	5,455,840	80	21,400	0	5,477,320	(2,772,050)	(2,759,450)	(5,531,500)	(54,180)
51,670	Mental Health Property	0	0	0	60,110	0	60,110	0	0	0	60,110
3,066,390	Mental Health Social Work Teams	2,883,170	53,560	52,360	221,310	354,670	3,565,070	(366,740)	(90,130)	(456,870)	3,108,200
824,690	Hospital Interface Social Work Teams	3,199,850	32,080	47,430	203,100	369,360	3,851,820	(607,210)	(2,289,300)	(2,896,510)	955,310
150,650	Hospital Interface Social Work Teams - START	771,410	0	31,860	79,450	83,940	966,660	0	(797,330)	(797,330)	169,330
1,523,460	Care Management - Social Work - Safeguarding	1,274,580	102,300	89,970	128,310	147,060	1,742,220	(179,390)	0	(179,390)	1,562,830
640,330	Care Management - Assistive Equipment & Technology Countywide	1,373,710	51,640	15,950	112,710	177,680	1,731,690	0	(1,058,770)	(1,058,770)	672,920
<b>138,428,830</b>	<b>Net Budget for Care &amp; Wellbeing</b>	<b>29,385,980</b>	<b>217,792,500</b>	<b>1,579,800</b>	<b>6,264,250</b>	<b>3,673,930</b>	<b>258,696,460</b>	<b>(14,779,820)</b>	<b>(70,601,190)</b>	<b>(85,381,010)</b>	<b>173,315,450</b>

## Enabling

The enabling service provide support across the organisation in a number of professional specialisms, that allows other areas of the Council to provide the most economic, efficient and effective services for the residents of Shropshire

This service area includes:

Asset Management including a Corporate Landlord function

ICT Services

Human Resources and Payroll

Finance

Revenues and Benefits

<b>Enabling Budget Build Up</b>	<b>£</b>
2025/26 Revised Budget	6,946,980
Growth including inflation <sup>1</sup> and demography	9,099,820
Proposed savings	(511,520)
Virements between service areas	(647,410)
Non-controllable adjustments <sup>2</sup>	(4,216,640)
<b>2026/27 Net Budget</b>	<b>10,671,230</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

		Budget 2026/27									
2025/26 Revised Budget £	Service Area	Staff £	Gross Expenditure			Non Controllable costs £	Total Expenditure £	Gross Income		Net Budget Requirement £	
			Third Party & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £			Government Grants £	Service Income £		Total Income £
<b>Enabling</b>											
527,590	Service Director Enabling	225,340	0	30	208,050	0	433,420	0	(433,300)	(433,300)	120
(2,953,540)	Assistant Director Commercial Services	0	0	0	2,080	0	2,080	0	0	0	2,080
	(0) Corporate Landlord - Adult Services	0	8,860	578,420	90,380	0	677,660	0	(602,250)	(602,250)	75,410
	(0) Corporate Landlord - Public Health	0	0	13,330	(13,330)	0	(0)	0	0	0	(0)
106,560	Corporate Landlord - Admin Buildings	0	3,700	1,653,200	728,420	0	2,385,320	0	(1,762,510)	(1,762,510)	622,810
29,270	Corporate Landlord - Children's Services	0	300	178,880	(95,590)	0	83,590	0	(4,500)	(4,500)	79,090
57,130	Corporate Landlord - Museums & Culture	0	0	894,920	(765,990)	0	128,930	0	(36,640)	(36,640)	92,290
5,400	Corporate Landlord - Environmental & Regulatory Service	0	0	56,480	516,480	0	572,960	0	(565,660)	(565,660)	7,300
5,360	Corporate Landlord - Highways	0	0	297,570	(135,060)	0	162,510	0	(140,240)	(140,240)	22,270
14,740	Corporate Landlord - Housing	0	0	3,260	118,610	0	121,870	0	(96,680)	(96,680)	25,190
173,210	Corporate Landlord - Economic Development	258,740	499,790	2,995,120	746,870	8,730	4,509,250	0	(5,147,130)	(5,147,130)	(637,880)
1,671,710	Corporate Landlord - Central Repairs & Maintenance	0	0	1,743,350	2,340	0	1,745,690	0	0	0	1,745,690
279,990	Corporate Landlord - Youth Centres & Community	0	0	219,680	212,440	0	432,120	0	(130,880)	(130,880)	301,240
230,020	Corporate Landlord - PFI Properties	20,520	11,000	538,410	186,700	2,710	759,340	0	(409,520)	(409,520)	349,820
352,650	Corporate Landlord - Mardol House & Tannery	236,390	226,530	923,760	159,150	0	1,545,830	0	(1,381,200)	(1,381,200)	164,630
	(0) Corporate Landlord - Libraries	0	0	627,810	(569,710)	0	58,100	0	(58,100)	(58,100)	(0)
12,470	Corporate Landlord - Leisure	0	0	286,250	(275,500)	0	10,750	0	0	0	10,750
	(0) Corporate Landlord - Car Parks	0	1,570	1,216,640	(1,103,090)	0	115,120	0	(107,840)	(107,840)	7,280
(34,650)	Corporate Landlord - Smallholdings	0	140	36,190	134,960	0	171,290	0	(6,980)	(6,980)	164,310
	0 Corporate Landlord - Traveller Sites	0	0	143,180	121,530	0	264,710	0	(264,710)	(264,710)	0
16,060	Corporate Landlord - Outdoor Partnerships	0	0	50,030	(41,290)	0	8,740	0	0	0	8,740
104,990	Property Services Group	2,529,560	0	77,190	944,380	0	3,551,130	0	(3,546,670)	(3,546,670)	4,460
830,040	Property & Development	2,161,310	11,910	1,255,700	1,013,970	73,620	4,516,510	0	(3,554,800)	(3,554,800)	961,710
413,200	Technology	5,505,660	0	6,048,240	1,153,400	65,140	12,772,440	0	(12,534,660)	(12,534,660)	237,780
4,850	Occupational Health	144,500	63,460	6,590	63,650	0	278,200	0	(278,220)	(278,220)	(20)
21,530	Health & Safety	491,630	0	24,550	56,880	0	573,060	0	(573,160)	(573,160)	(100)
(10,720)	Human Resources and Organisational Development	3,012,640	0	283,850	1,642,010	0	4,938,500	0	(4,939,490)	(4,939,490)	(990)
2,190,160	Finance & Technology Management	141,650	0	1,290	52,720	0	195,660	0	(195,660)	(195,660)	0
94,330	Finance	3,325,420	0	159,050	1,245,670	0	4,730,140	0	(4,729,630)	(4,729,630)	510
3,247,980	Revenues and Benefits Team	4,847,850	0	808,420	1,662,040	425,510	7,743,820	(698,760)	(2,227,990)	(2,926,750)	4,817,070
(487,530)	Housing Benefits	0	49,207,020	0	2,880	0	49,209,900	(46,100,000)	(1,500,000)	(47,600,000)	1,609,900
44,180	Personal Assistants	537,270	0	10,930	54,510	0	602,710	0	(602,940)	(602,940)	(230)
<b>6,946,980</b>	<b>Net Budget for Enabling</b>	<b>23,438,480</b>	<b>50,034,280</b>	<b>21,132,320</b>	<b>8,120,560</b>	<b>575,710</b>	<b>103,301,350</b>	<b>(46,798,760)</b>	<b>(45,831,360)</b>	<b>(92,630,120)</b>	<b>10,671,230</b>

## Children & Young People

Children and Young People's services focus on safeguarding of children and young people, including in-house provision and effective schools within Shropshire.

To tackle inequalities, including rural inequalities, and poverty in all its forms, providing early support and interventions that reduce risk and enable children and young people to achieve their full potential and enjoy life.

To work with partners to develop, commission and deliver the right services and support that meet the needs of children and young people in the right place, at the right time.

Within Education, the service provide key specialisms such as Special Educational Needs and Disabilities, education psychology, education quality, education welfare system and other support functions to the schools in Shropshire including business support, schools finance and school music service.

The service also encompasses Shire Services which is a not for profit provider of school catering, cleaning and facilities management services operating in Shropshire and across the region in many other local authorities.

<b>Children &amp; Young People Budget Build Up</b>	<b>£</b>
2025/26 Revised Budget	90,964,720
Growth including inflation <sup>1</sup> and demography	23,594,990
Proposed savings	-5,880
Virements between service areas	-74,730
Non-controllable adjustments <sup>2</sup>	136,920
<b>2026/27 Net Budget</b>	<b>114,616,020</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

		Budget 2026/27										
2025/26 Revised Budget £	Service Area	Staff £	Gross Expenditure				Non Controllable costs £	Total Expenditure £	Gross Income			Net Budget Requirement £
			Third Party & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Government Grants £			Service Income £	Total Income £		
<b>Children &amp; Young People</b>												
253,050	Director Children's Services	467,470	0	36,010	50,050	82,170	635,700	(147,920)	0	(147,920)	487,780	
343,240	Learning & Skills - Early Years	129,690	50,935,460	0	697,910	29,120	51,792,180	(51,603,490)	0	(51,603,490)	188,690	
390,420	Learning & Skills - Education Improvement Service	1,507,410	0	56,150	(767,690)	209,840	1,005,710	(376,980)	(102,720)	(479,700)	526,010	
36,140	Learning & Skills - Shropshire Music & Library Service	805,030	13,590	198,080	58,650	50,880	1,126,230	0	(1,075,350)	(1,075,350)	50,880	
121,750	Learning & Skills - Education Welfare Service	1,101,390	32,580	584,290	343,910	210,520	2,272,690	(1,547,120)	(514,550)	(2,061,670)	211,020	
561,500	Learning & Skills - Children Looked After Education	1,203,260	957,030	5,520	118,410	191,230	2,475,450	(1,633,160)	0	(1,633,160)	842,290	
492,860	Learning & Skills - Business Support	781,160	1,107,350	585,780	464,650	102,430	3,041,370	(2,278,920)	(311,550)	(2,590,470)	450,900	
4,648,000	LA Non-Delegated Primary	32,060	0	0	395,200	3,406,630	3,833,890	0	0	0	3,833,890	
236,880	LA Non-Delegated Secondary	1,450	0	0	62,740	181,150	245,340	0	0	0	245,340	
134,520	LA Non-Delegated Special	0	(38,190)	0	81,330	132,320	175,460	0	0	0	175,460	
	100 Non-Delegated Primary DSG	441,990	40,000	0	0	0	481,990	(423,310)	(58,680)	(481,990)	0	
1,513,320	Learning & Skills - Education VER	2,776,020	0	21,930	(153,410)	0	2,644,540	(545,990)	(583,170)	(1,129,160)	1,515,380	
675,960	Learning & Skills - Education Psychology Service	1,236,060	25,000	343,890	(41,550)	167,250	1,730,650	0	0	0	1,730,650	
909,410	Learning & Skills - Special Educational Needs & Disability Services	1,774,170	34,251,570	430,830	2,867,760	405,080	39,729,410	(36,984,250)	(1,219,170)	(38,203,420)	1,525,990	
2,707,810	Shire Services	7,637,860	2,450	5,423,130	0	1,491,100	14,554,540	0	(13,063,440)	(13,063,440)	1,491,100	
<b>13,024,960 Net Budget for Children &amp; Young People</b>		<b>19,895,020</b>	<b>87,326,840</b>	<b>7,685,610</b>	<b>4,177,960</b>	<b>6,659,720</b>	<b>125,745,150</b>	<b>(95,541,140)</b>	<b>(16,928,630)</b>	<b>(112,469,770)</b>	<b>13,275,380</b>	

		Budget 2026/27										
2025/26 Revised Budget £	Service Area	Staff £	Gross Expenditure				Non Controllable costs £	Total Expenditure £	Gross Income			Net Budget Requirement £
			Third Party & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Government Grants £			Service Income £	Total Income £		
<b>Schools Delegated</b>												
0	Delegated DSG	0	54,114,490	0	534,350	0	54,648,840	(54,648,840)	0	(54,648,840)	0	
<b>0 Net Budget for Schools Delegated</b>		<b>0</b>	<b>54,114,490</b>	<b>0</b>	<b>534,350</b>	<b>0</b>	<b>54,648,840</b>	<b>(54,648,840)</b>	<b>0</b>	<b>(54,648,840)</b>	<b>0</b>	

		Budget 2026/27							Gross Income			Net Budget
2025/26 Revised	Service Area	Staff	Third Party & Transfer Payments	Other Controllable expenditure	Internal Recharges	Non Controllable costs	Total Expenditure	Government Grants	Service Income	Total Income	Requirement	
Budget		£	£	£	£	£	£	£	£	£	£	
<b>Children &amp; Young People - CSC</b>												
0	Service Director Children's & Young People - CSC	148,940	0	0	52,290	0	201,230	0	0	0	201,230	
1,871,940	Children's Social Care and Safeguarding Management	1,826,200	0	2,530	498,890	223,770	2,551,390	0	0	0	2,551,390	
3,699,620	Looked After Children (LAC) Service	2,977,410	77,840	2,081,830	214,200	502,890	5,854,170	(1,832,270)	0	(1,832,270)	4,021,900	
1,429,220	Looked After Children (LAC) - Leaving Care Team (18 +)	942,430	1,244,460	2,074,810	134,210	131,410	4,527,320	(2,727,190)	0	(2,727,190)	1,800,130	
5,959,820	Children's Case Management	2,786,610	136,550	1,290,920	2,206,180	357,650	6,777,910	0	0	0	6,777,910	
4,908,920	Disabled Children's Team	922,600	5,116,520	115,610	(186,560)	122,780	6,090,950	0	0	0	6,090,950	
2,853,100	Compass & Assessment	2,572,190	2,560	(140,480)	209,690	325,800	2,969,760	0	(15,000)	(15,000)	2,954,760	
2,380,970	Placements: Adoption Service	1,381,740	1,821,630	546,570	147,560	197,440	4,094,940	(300,500)	(835,840)	(1,136,340)	2,958,600	
1,566,240	Quality & Assurance: Learning & Development	1,234,220	0	68,350	117,940	189,520	1,610,030	(17,000)	0	(17,000)	1,593,030	
198,920	Shropshire's Safeguarding Children Board	408,240	26,170	3,590	(100,350)	78,390	416,040	0	(172,440)	(172,440)	243,600	
5,756,010	Internal Residential Placements	4,638,500	85,070	344,990	631,970	570,790	6,271,320	0	0	0	6,271,320	
18,149,190	Placements: Foster Care	0	14,869,810	1,509,710	20,600	0	16,400,120	(92,950)	0	(92,950)	16,307,170	
2,772,170	Placements: Placement Staffing	2,308,160	1,400	184,920	164,710	286,320	2,945,510	0	0	0	2,945,510	
20,567,820	External Residential Placements	250	44,170,980	0	(2,425,740)	0	41,745,490	0	(1,836,830)	(1,836,830)	39,908,660	
2,865,890	Stepping Stones Project	2,397,420	0	75,240	270,130	365,300	3,108,090	(215,530)	0	(215,530)	2,892,560	
2,283,100	Early Help Family Hubs	2,014,170	0	419,440	(56,770)	253,660	2,630,500	(290,000)	0	(290,000)	2,340,500	
423,910	Early Help General	1,227,460	1,070,950	139,700	(97,810)	159,740	2,500,040	(1,242,440)	(528,300)	(1,770,740)	729,300	
(491,690)	Early Help Management	155,780	0	1,650	81,140	20,120	258,690	(238,140)	0	(238,140)	20,550	
744,610	Youth Support Services	592,010	60,000	9,010	(7,320)	77,870	731,570	0	0	0	731,570	
<b>77,939,760</b>	<b>Net Budget for Children &amp; Young People - CSC</b>	<b>28,534,330</b>	<b>68,683,940</b>	<b>8,728,390</b>	<b>1,874,960</b>	<b>3,863,450</b>	<b>111,685,070</b>	<b>(6,956,020)</b>	<b>(3,388,410)</b>	<b>(10,344,430)</b>	<b>101,340,640</b>	

## Pensions

Shropshire Council are the administering authority for the Shropshire County Pension Fund, which provides retirement, death and lump-sum benefits over 50,000 members, including local government employees across Shropshire.

<b>Pensions</b>	<b>£</b>
<b>Budget Build Up</b>	
2025/26 Revised Budget	238,820
Growth including inflation <sup>1</sup> and demography	0
Proposed savings	0
Virements between service areas	(20,030)
Non-controllable adjustments <sup>2</sup>	25,530
<b>2026/27 Net Budget</b>	<b>244,320</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

2025/26 Revised Budget £	Service Area	Budget 2026/27							Gross Income		Net Budget Requirement £
		Staff £	Third Party & Transfer Payments £	Gross Expenditure Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
<b>Pensions</b>											
52,570	Pensions Management	351,510	0	3,490	48,220	44,850	448,070	0	(403,220)	(403,220)	44,850
186,250	Pension Administration Services	1,542,770	0	788,200	195,930	190,890	2,717,790	0	(2,518,320)	(2,518,320)	199,470
<b>238,820</b>	<b>Net Budget for Pensions</b>	<b>1,894,280</b>	<b>0</b>	<b>791,690</b>	<b>244,150</b>	<b>235,740</b>	<b>3,165,860</b>	<b>0</b>	<b>(2,921,540)</b>	<b>(2,921,540)</b>	<b>244,320</b>

## Commissioning

The key purpose of the Commissioning service areas is to provide a central and matrix resource that manages the entire commissioning process.

This specifically includes commissioning support across adults and children's social care, and then specific contract and performance monitoring of Waste management, Bereavement services, Leisure, Transport, Insurance and the commissioned services of Housing.

The service area also includes a Procurement team which support the organisation in ensuring compliance with contract legislation across the Council.

<b>Commissioning Budget Build Up</b>	<b>£</b>
2025/26 Revised Budget	43,336,030
Growth including inflation <sup>1</sup> and demography	3,482,100
Proposed savings	(548,320)
Virements between service areas	(652,530)
Non-controllable adjustments <sup>2</sup>	(326,980)
<b>2026/27 Net Budget</b>	<b>45,290,300</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

2025/26 Revised Budget £	Service Area	Gross Expenditure					Budget 2026/27				Net Budget Requirement £
		Staff £	Third Party & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
<b>Commissioning</b>											
0	Service Director Commissioning	178,640	0	1,010	76,700	0	256,350	0	(73,960)	(73,960)	182,390
4,958,380	Adult Social Care Business Support	4,929,050	1,160	133,180	493,590	615,200	6,172,180	(181,470)	(377,340)	(558,810)	5,613,370
465,420	Adult Social Care Business Support - Community Services	434,120	0	0	58,980	56,870	549,970	0	0	0	549,970
474,900	Adult Social Care Business Support - Quality Assurance & Independent Re	465,910	0	0	59,580	60,890	586,380	0	0	0	586,380
192,100	Adult Social Care Business Support - Child Placement Service	179,850	0	0	25,950	22,780	228,580	0	0	0	228,580
2,451,260	Leisure	426,420	1,022,830	1,176,480	232,560	55,980	2,914,270	0	(500,110)	(500,110)	2,414,160
34,828,900	Waste Management	261,200	0	49,680,570	863,040	33,880	50,838,690	(8,763,610)	(6,470,630)	(15,234,240)	35,604,450
(241,320)	Bereavement Services	46,870	0	317,400	(467,160)	6,100	(96,790)	0	(194,470)	(194,470)	(291,260)
134,610	Commissioning Development & Procurement	1,575,610	0	48,080	47,560	0	1,671,250	0	(1,671,340)	(1,671,340)	(90)
27,240	Insurance	(39,740)	0	351,760	43,110	31,580	386,710	0	0	0	386,710
35,550	Housing Development and HRA	0	0	160	1,780	0	1,940	0	0	0	1,940
8,990	Culture	(50)	0	50	13,700	0	13,700	0	0	0	13,700
<b>43,336,030</b>	<b>Net Budget for Commissioning</b>	<b>8,457,880</b>	<b>1,023,990</b>	<b>51,708,690</b>	<b>1,449,390</b>	<b>883,280</b>	<b>63,523,230</b>	<b>(8,945,080)</b>	<b>(9,287,850)</b>	<b>(18,232,930)</b>	<b>45,290,300</b>

## Infrastructure

The Infrastructure service area are focussed on the management of physical infrastructure and spaces. This specifically focusses on maintaining the county highways, protecting the national landscapes within Shropshire, managing outdoor partnerships and providing appropriate maintenance of the environment.

The team also manages transport delivery within Shropshire including public transport, and home to school transport.

<b>Infrastructure</b>	<b>£</b>
<b>Budget Build Up</b>	
2025/26 Revised Budget	43,802,310
Growth including inflation <sup>1</sup> and demography	7,276,680
Proposed savings	(465,780)
Virements between service areas	142,480
Non-controllable adjustments <sup>2</sup>	372,620
<b>2026/27 Net Budget</b>	<b>51,128,310</b>

<sup>1</sup> includes pay, pensions, utilities, and contracts

<sup>2</sup> includes IAS19, insurance and internal market

2025/26 Revised Budget £	Service Area	Gross Expenditure					Budget 2026/27				Net Budget Requirement £
		Staff £	Third Party & Transfer Payments £	Other Controllable expenditure £	Internal Recharges £	Non Controllable costs £	Total Expenditure £	Government Grants £	Service Income £	Total Income £	
<b>Infrastructure</b>											
0	Service Director Infrastructure	184,130	0	26,170	179,400	0	389,700	0	0	0	389,700
1,422,420	Care Management - Transport	407,220	0	1,294,010	24,030	38,940	1,764,200	0	(3,100)	(3,100)	1,761,100
18,139,660	Learning & Skills - Home to School Transport	1,210,050	0	19,646,830	131,950	90,450	21,079,280	0	(223,150)	(223,150)	20,856,130
(0)	Assistant Director Economy & Place	133,480	0	0	750	0	134,230	0	0	0	134,230
(0)	Assistant Director Homes and Communities	0	0	0	2,830	0	2,830	0	0	0	2,830
(522,000)	Assistant Director Infrastructure	194,730	0	820	22,450	43,630	261,630	0	0	0	261,630
1,716,070	Partnerships & Economic Development	1,116,720	0	39,530	473,790	135,330	1,765,370	0	(25,000)	(25,000)	1,740,370
116,700	Shropshire Hills National Landscape	469,790	0	502,730	69,960	56,640	1,099,120	(928,110)	(44,280)	(972,390)	126,730
1,134,340	Outdoor Partnerships	1,025,120	0	329,140	267,600	132,560	1,754,420	(30,000)	(485,090)	(515,090)	1,239,330
11,830,470	Highways (Operations)	1,970,320	5,491,660	4,672,600	401,170	171,480	12,707,230	0	(298,970)	(298,970)	12,408,260
1,580,600	Highways (Bridges and Structures)	187,320	1,247,560	227,430	20,640	23,890	1,706,840	0	(11,670)	(11,670)	1,695,170
(2,946,270)	Highways (Streetworks)	1,451,460	251,730	443,120	125,170	178,760	2,450,240	0	(5,488,210)	(5,488,210)	(3,037,970)
3,122,310	Highways (Governance)	1,553,630	1,232,270	772,820	197,390	97,190	3,853,300	0	0	0	3,853,300
3,958,830	Environment and Transport (Street Scene)	340,510	3,946,910	(37,610)	31,980	44,120	4,325,910	0	(39,970)	(39,970)	4,285,940
(4,895,510)	Environment and Transport (Parking)	85,560	130,380	707,100	1,784,140	7,460	2,714,640	0	(6,995,080)	(6,995,080)	(4,280,440)
7,350,850	Environment and Transport (Public Transport)	1,683,290	6,848,740	2,409,670	417,110	259,900	11,618,710	0	(3,728,830)	(3,728,830)	7,889,880
1,793,840	Highway Policy & Strategic Infrastructure	528,600	155,540	1,177,750	40,570	59,660	1,962,120	(160,000)	0	(160,000)	1,802,120
<b>43,802,310</b>	<b>Net Budget for Infrastructure</b>	<b>12,541,930</b>	<b>19,304,790</b>	<b>32,212,110</b>	<b>4,190,930</b>	<b>1,340,010</b>	<b>69,589,770</b>	<b>(1,118,110)</b>	<b>(17,343,350)</b>	<b>(18,461,460)</b>	<b>51,128,310</b>



Shropshire  
Council

# Recharges



## Support Service

## Recharge Base

### Executive Management Team

Chief Executive

Direct cost recharged wholly to Corporate & Democratic Core/HRA based on budget book values.

Executive Director of Resources

Direct cost recharged to Corporate & Democratic Core plus line management of services.

### Communities & Customer

Customer Service Centre

Based on contact activities such as Email, Face to Face or Telephone from records from CSC system

Records Management

Based on number of boxes held in archive

Health & Safety

Based on headcount

### Commissioning

Procurement

Based on estimate of time spent on each service

### Legal & Governance

Audit

Based on audit plan

Committee Services

Based on estimate of time spent on each service with an element recharged to Corporate & Democratic Core/HRA

Democratic Representation, Member Allowances/Services & Chairman's Allowance

Recharged wholly to Corporate & Democratic Core/HRA based on a time estimate

FOI/Information Governance

Recharged wholly to Corporate & Democratic Core/HRA

Legal Services (incl. Childcare)

Based on estimate of time spent on each service

Engagement

Based on estimate of time spent on each service

Organisational Performance Management

Based on estimate of time spent on each service

Scrutiny

Recharged wholly out to Members

Legal and Governance Management

Based on estimate of time spent on each service with an element recharged to Corporate & Democratic Core

Policy and Governance Management

Recharged wholly out to Legal Services

## Support Service

## Recharge Base

### Enabling

Human Resources (incl. Payroll)

Occupational Health

Service Director for Enabling

Revenue Finance Business Partners

Capital Finance Business Partners

Technical Accounting

Based on time allocation to Corporate & Democratic Core plus Headcount.

Based on headcount

Based on time allocations to Corporate & Democratic Core and areas of HR

Based on estimate of time spent on each service

Based on estimate of time spent on each service

Based on estimated time spent on each technical accounting activity. Recharged to services based on number of cost centres. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core

Management Accounting:

Purchase Ledger

Income

Sales Ledger

General Ledger

Recharged based on number of PL invoices processed, number of authorising officers within PL, users of PL, number of imprest accounts

Recharged to services based on volume and type of income transactions.

Recharged based on number of sales ledger invoices raised.

Recharged to services based on number of cost centres within finance system. Purchasing cards administration recharged to services holding purchasing cards.

Core Activity

Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources is charged direct to Corporate & Democratic Core.

Finance and Technology Management

Recharged based on estimate of time spent on each service area. Proportion of time relating to closing the accounts, treasury management and costs in relation to estimating and allocating corporate level resources (i.e. grant settlements) is charged direct to Corporate & Democratic Core

Treasury

Recharged wholly out to Finance Management

Financial Planning

Recharged wholly out to Finance Management

Revenue Systems

Recharged out to Revenues, Benefits and Fairer Charging & Assessments

IT

Based on number of IT Licences and time estimates

Application Management

Based on estimate of time spent on each application and contract values

## Support Service

IT Help desk and IT Services

IT (Data Centre, File Storage, Virtualisation, Post Room)

Multi-Functional Devices

Administrative Support

Head of Property & Development

Office Accommodation

Assets

Property Services Group (PSG)

Facilities Management

Estates Team

## Recharge Base

Based on active directory users

Service specific calculation

Based on number of Active Directory

Recharged to Service Areas based on time allocation of support

Based on estimate of time spent between all property teams; Estates, Assets, Gypsy & Traveller Team, Property Services Group, Facilities Management, One Public Estate and Finance

Cost of office accommodation recharged based on staff frequency of access of administration buildings using data from access systems.

Based on estimated time spent over Corporate Landlord buildings and buildings with utility charges.

Based on Repairs and Maintenance expenditure on assets.

Based on estimate of time spent on each Facilities Management Team managed building

Based on estimate of time for specific works across all Council buildings

## Corporate

External Audit Fees

Recharged wholly to Corporate & Democratic Core/HRA based on audited working papers

## Strategy

Business Improvement: Data, Analysis and Insight

Based on estimate of time spent on each service

Communications

Based on estimate of time spent on each service

# Appendix 3

## Government Grants



2025/26  
Revised  
Budget  
£

**Government Grants**

2026/27  
Budget  
£

**Corporate**

1,522,650	Quality in Community Services – Private Finance Initiative	1,522,650
2,034,450	New Homes Bonus	0
21,169,810	Business Rate Retention Scheme – Section 31 Grants	17,383,630
12,668,190	Improved Better Care Fund	0
32,675,160	Additional Social Care Funding	0
3,760,000	Household Support Fund	0
2,503,900	NIC Compensation Grant	0
<b>76,334,160</b>	<b>Total Corporate Government Grants</b>	<b>18,906,280</b>

**Care & Wellbeing**

0	Assessed and Supported Year in Employment	11,000
37,730	Local Reform and Community Voices	37,730
274,640	DHSC – Individual Placement Support Grant	274,640
59,940	Care and Support Prisons	0
0	DHSC – The Accelerating Reform Fund	2,470
6,097,980	Market Sustainability and Fair Cost Fund	0
268,870	MHCLG - UK Shared Prosperity Fund (Levelling Up)	0
114,410	War Pension Disregard Grant	0
1,785,790	Improved Better Care Fund	14,453,980
<b>8,639,360</b>	<b>Total Care &amp; Wellbeing Government Grants</b>	<b>14,779,820</b>

2025/26 Revised Budget £	Government Grants	2026/27 Budget £
<b>Children &amp; Young People</b>		
146,880,470	Dedicated Schools Grant	145,737,300
4,198,500	Pupil Premium Grant	4,159,690
14,660	KS2 Moderation	13,640
0	MHCLG - Family First Partnership Programme (Children's, Families & Youth Grant)	203,520
75,830	DfE - Pupil Premium Plus (PP+) post-16 (Children's, Families & Youth Grant)	75,830
20,000	DfE – Kinship Duties	0
55,600	MHCLG - Children's and Families Grant	0
117,430	DfE - Extension of the Role of Virtual School Heads to children with a social worker	0
666,300	MHCLG - Children's Social Care Prevention Grant	0
3,608,390	Unaccompanied Asylum Seeking Children	3,969,900
17,000	Assessed and Supported Year in Employment	17,000
0	MHCLG - Family First Partnership Programme (Children's, Families & Youth Grant)	2,668,620
1,775,210	MHCLG - Children's and Families Grant	0
0	DfE - Adoption & Special Guardian Support Fund	300,500
<b>157,429,390</b>	<b>Total Children &amp; Young People Government Grants</b>	<b>157,146,000</b>
<b>Commissioning</b>		
181,470	Improved Better Care Fund	181,470
3,185,610	Waste – Private Finance Initiative	3,185,610
5,578,000	DEFRA - Extended Producer Responsibility Grant	5,578,000
<b>8,945,080</b>	<b>Total Commissioning Government Grants</b>	<b>8,945,080</b>
<b>Communities &amp; Customer</b>		
714,300	Holiday Activities and Food Programme	753,030
0	Business Rates Income Guarantee Grant	3,673,680
189,000	Arts Council - National Portfolio Organisations (NPOs)	189,000
0	MHCLG - Homelessness, Rough Sleeping and Domestic Abuse Grant	1,741,390
0	MHCLG - Homelessness, Rough Sleeping and Domestic Abuse Grant - Renters' Rights Act	112,680
1,542,090	Homeless Prevention Grant	0
377,330	Rough Sleepers Initiative	0
<b>2,822,720</b>	<b>Total Communities &amp; Customer Government Grants</b>	<b>6,469,780</b>

2025/26  
Revised  
Budget  
£

**Government Grants**

2026/27  
Budget  
£

**Enabling**

655,570	Housing Benefit Administration Subsidy	590,010
26,600	Housing Benefit Accuracy Initiative	26,600
38,000,000	Mandatory Rent Allowances: Subsidy	38,000,000
8,100,000	Rent Rebates: Subsidy	8,100,000
309,310	DWP Discretionary Housing Payment Grant	0
13,860	Universal Credit	13,860
57,300	Welfare Reform New Burdens	66,100
1,010	Single Fraud Investigation Service	2,200

**47,163,650 Total Enabling Government Grants**

**46,798,770**

**Infrastructure**

512,450	Bus Services Operators Grant	0
161,510	Bus Service Improvement Plan Plus	0
160,000	Bikeability	160,000
30,000	RPA Higher Level Stewardship	30,000
700,000	DEFRA - Farming in Protected Landscapes	700,000
2,892,900	DLUHC – UK Shared Prosperity Fund (Levelling Up)	0
228,110	DEFRA - National Landscape Grant	228,110

**4,684,970 Total Infrastructure Government Grants**

**1,118,110**

**Legal, Governance & Planning**

51,630	DEFRA - Trees Outside Woods (TOW)	0
51,630	Historic England - Offa's Dyke Project	51,630

**103,260 Total Legal & Governance Government Grants**

**51,630**

**Strategy**

14,410,240	Public Health Grant	17,029,760
162,000	Local Reform and Community Voices	162,000

<b>2025/26 Revised Budget £</b>	<b>Government Grants</b>	<b>2026/27 Budget £</b>
0	MHCLG - Homelessness, Rough Sleeping and Domestic Abuse Grant	776,950
751,390	Domestic Abuse Duty Capacity Building Fund	0
54,000	Local Services Support Grant	0
609,640	Supplementary Substance Misuse Treatment & Recovery Grant	0
359,570	Local Stop Smoking Services and Support Grant	0
10,000	Homeless Prevention Grant	0
904,130	Rough Sleeping Drug & Alcohol Treatment Grant	0
<b>17,260,970</b>	<b>Total Strategy Government Grants</b>	<b>17,968,710</b>
<b>323,383,560</b>	<b>Total Shropshire Council Government Grants</b>	<b>272,184,180</b>

# Appendix 4

## Report Schedule



Date	Committee	Financial Strategy Reports	Other Relevant Reports
15 October 2025	Cabinet	Draft Financial Strategy 2026/27 – 2030/31	
3 December 2025	Cabinet		Setting the Council Tax Taxbase for 2026/27
11 December 2025	Council		Setting the Council Tax Taxbase for 2026/27
19 January 2026	Transformation and Improvement Overview and Scrutiny Committee	Draft Financial Strategy 2026/27 – 2030/31	
21 January 2026	Cabinet	Draft Financial Strategy 2026/27 – 2030/31	
9 February 2026	Transformation and Improvement Overview and Scrutiny Committee	Financial Strategy 2026/27 - 20230/31	Fees and Charges 2026/27
11 February 2026	Cabinet	Financial Strategy 2026/27 - 2030/31	Estimated Collection Fund Outturn 2025/26
			Fees and Charges 2026/27
26 February 2026	Council	Financial Strategy 2026/27 - 2030/31	Fees and Charges 2026/27

# Appendix 5

## Glossary



### **Budget**

The financial plan reflecting the Council's policies and priorities over a period of time i.e. what the Council is going to spend to provide services.

### **Business Rates**

Taxation that is levied on business properties and collected by Shropshire Council. A change in regulations surrounding Business Rates has resulted in a proportion being retained and shared locally amongst authorities (including Fire Authority), rather than going to the Government for redistribution on a national basis.

### **Capital Expenditure/Capital Programme**

Expenditure on items that have a life of more than one year, such as buildings, land, major equipment, or which adds to rather than maintains the value of existing assets.

### **Capital Financing**

Capital expenditure is financed by Government grants, external contributions (e.g. developers' contributions to specific schemes), contribution from the revenue account, proceeds from the sale of assets, and borrowing. The revenue budget bears the cost of direct revenue contributions, together with interest and the provision for repayments of the loans.

### **Capital Receipts**

The proceeds from the sale of fixed assets such as land and buildings. These sums can be used to finance new capital expenditure.

### **Collection Fund Surplus**

A surplus of council tax and business rate income collected over the level assumed for budget purposes. Any such surplus or deficit is shared between the billing authority and its major precepting authorities.

### **Council Tax Requirement**

This is an amount calculated, in advance of each year, by every local authority. It is the amount of revenue to be collected from council tax, and is equivalent to an authority's Band D council tax multiplied by its council tax base.

### **Earmarked Reserves**

The Council maintains certain specific revenue reserves to meet future expenditure. These are held within earmarked reserves.

### **Employees**

This includes all staffing budgets as well as indirect employees costs such as training, recruitment, agency staff and any budgeted redundancy costs.

### **Exceptional Financial Support**

The is a mechanism provided by the Government which allows councils that are facing severe and unmanageable financial pressures to borrow funds or use capital assets to balance their budgets avoid insolvency.

### **General Fund Balances**

This balance is held by the Council for general purposes, i.e. against which there are no specific commitments. The balance is treated as a contingency to protect the Council's financial standing should there be any financial issues in the year.

### **Government Grants**

Contributions by central Government towards either the revenue or capital cost of local authority services.

### **Housing Revenue Account**

The statutory account to which the revenue costs of providing, maintaining and managing Council dwellings are charged. These costs are financed by tenants' rents and government housing subsidy.

### **Internal Recharges**

This includes the costs of support services such as IT, HR, Finance, Legal and Property Services. These services provide support functions to the frontline services in their service delivery.

### **Net Budget Requirement**

The total expenditure (after deduction of income) that the Council finances from the aggregation of Revenue Support Grant, Business Rates and Council Tax.

### **Non Controllable Expenditure**

This includes notional accounting transactions required to show the total cost of a service and includes capital charges such as depreciation, insurance contributions and future pension costs.

### **Other Controllable Expenditure**

This includes all premises, transport related and supplies and services budgets that the Council holds.

### **Revenue Expenditure**

Expenditure on the day to day running costs of the Council, such as salaries, wages, utility costs, repairs and maintenance.

### **Service Income**



This includes all other income received within the revenue budget and will include other grants and contributions, fees and charges, other sales and internal recharge income.

### **Staff Budgets**

This includes only staff salaries, NI contributions and Pension costs for Council employees.

### **Tax Base**

To set the Council Tax for each property a Council has to first of all calculate the council tax base. This is a figure that is expressed as the total of band D equivalent properties.

### **Third Party Payments**

This is a payment to an external provider or an internal service delivery unit defined as a trading operation. This generally contains any major contracts that the Council enters into.

### **Transfer Payments**

This includes the costs of payments to individuals for which no goods or services are received in return. Examples of transfer payments include rent rebates and rent allowances for Housing Benefits.

# Housing Revenue Account



2025/26 Budget £	Shropshire Council Housing Revenue Account	2026/27 Budget £
	<b>Income</b>	
(22,729,478)	Dwellings Rent	(23,684,000)
(102,700)	Garage Rent	(108,000)
(33,182)	Other Rent	(35,000)
(1,049,688)	Charges for Services	(1,912,311)
<b>(23,915,048)</b>	<b>Total Income</b>	<b>(25,739,311)</b>
	<b>Expenditure</b>	
10,863,882	ALMO Management Fee	11,199,832
1,027,650	Supplies & Services	2,718,860
4,931,642	Capital Charges – Dwelling Depreciation	5,072,000
286,740	Capital Charges – Depreciation Other	298,000
3,254,300	Interest Paid	3,653,000
550,000	Repairs charged to revenue	635,000
190,179	New Development Feasibility	150,510
108,709	Increase in Bad Debt Provision	114,656
508,500	Corporate & Democratic Core/Support Services	633,180
<b>21,721,602</b>	<b>Total Expenditure</b>	<b>24,477,038</b>
<b>(2,193,446)</b>	<b>Net Cost of Services</b>	<b>(1,262,273)</b>
5,131,306	Revenue Financing Capital Expenditure	3,558,000
3,600	Loan Repayments	0
<b>2,941,460</b>	<b>(Surplus)/deficit for the year</b>	<b>2,295,727</b>
(224,460)	Interest Received	(224,000)
<b>2,717,000</b>	<b>Net Cost of Service/(Surplus) for Year</b>	<b>2,071,727</b>
	<b>HRA Reserve</b>	
(9,505,000)	B/fwd 1 April	(6,788,000)
2,717,000	(Surplus)/Deficit for year	2,071,727
<b>(6,788,000)</b>	<b>Carried Forward 31 March</b>	<b>(4,716,273)</b>

# Capital Programme



## Capital Programme Summary

The Capital Programme for the period 2026/27 to 2029/30 is based on current confirmed funding and anticipated delivery schedules for schemes. The programme is based on projects that have proceeded to approval stage, either through delegated powers or Cabinet and full Council recommendation approvals.

During 2026/27 Cabinet undertook a review of the capital schemes in the 2025/26 capital programme and priority capital schemes with a view to prioritising those capital schemes which improve the Council's financial position across the Medium-Term Financial Strategy and/or enables maximisation of external funding opportunities

Key principles of the review included:

- Ensuring the Council can meet its operational and statutory compliance responsibilities.
- Prioritising income generating projects; both those which generate on going revenue income but also those which generate a capital receipt for the Council.
- Prioritising revenue reduction projects that support the Council to reduce annual running costs.

## Capital Budgets 2026/27 to 2029/30

Service Directorate	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b>General Fund</b>				
Commissioning Capital	2,250,000	1,075,000	0	0
Communities & Customer Capital	7,784,483	7,154,651	4,500,000	4,500,000
Infrastructure Capital	62,183,711	59,104,785	56,303,400	63,671,300
Strategy Capital	5,800,000	4,000,000	0	0
Enabling Capital	23,828,238	9,459,479	3,110,000	3,326,000
Legal, Governance & Planning Capital	315,613	200,346	0	0
Care & Wellbeing Capital	0	0	0	0
Children & Young People & Children's Social Care (CSC)	11,173,053	26,941,500	2,500,000	0
<b>Total General Fund</b>	<b>113,335,098</b>	<b>107,935,761</b>	<b>66,413,400</b>	<b>71,497,300</b>
Housing Revenue Account	27,166,079	24,500,001	22,700,001	19,245,916
<b>Total Approved Budget</b>	<b>140,501,177</b>	<b>132,435,762</b>	<b>89,113,401</b>	<b>90,743,216</b>

## Capital Financing 2026/27 to 2029/30

Service Area	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
Borrowing	24,843,799	12,912,032	7,932,553	4,661,405
Government Grants	83,771,923	77,564,858	66,070,848	70,555,811
Other Grants	11,748	0	0	0
Other Contributions	4,467,524	15,818,817	0	0
Revenue Contributions to Capital	6,967,023	4,100,000	3,000,000	6,200,000
Major Repairs Allowance	5,000,000	5,000,000	5,000,000	5,000,000
Capital Receipts	15,439,160	17,040,055	7,110,000	4,326,000
<b>Total Financing</b>	<b>140,501,177</b>	<b>132,435,762</b>	<b>89,113,401</b>	<b>90,743,216</b>

## Capital Programme Detail by Scheme

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b>Children &amp; Young People &amp; Children's Social Care (CSC)</b>				
<b><u>Non Maintained Schools Capital</u></b>				
Beckbury Primary - SEND Stairlift	25,000	0	0	0
Belvidere Secondary - 6 Classroom Extension	0	3,000,000	0	0
Bridgnorth St Marys - SEND Hub Refurbishment	190,000	0	0	0
Cleobury Mortimer - KS2 SEND Hub	150,000	0	0	0
Coleham School - Early Years Provision	0	425,000	0	0
Corbett Secondary - 2 classroom expansion	0	1,000,000	0	0
Ditton Priors - Early Years Provision	0	240,000	0	0
Ironbridge - New School	0	3,200,000	0	0
Lakelands Secondary - 4 classroom expansion	0	2,000,000	0	0
Ludlow Infants & Juniors Amalgamation	0	2,000,000	0	0
Marches Academy Trust - Grange/Sundorne Amalgamation	900,000	0	0	0
Mary Webb Secondary - 3 classroom expansion	0	1,750,000	0	0
Meole Brace Secondary - Dining Room / Hall Expansion	0	2,000,000	0	0
SEND - Bowbrook Primary - Resourced Provision	800,000	0	0	0
SEND - Burford - Resourced Provision	400,000	0	0	0
SEND - Ludlow Secondary - Resourced Provision	500,000	0	2,500,000	0
SEND - Marches School - Resourced Provision	300,000	0	0	0
SEND - Oswestry Children's Centre - Outreach Satellite SEN Unit	500,000	0	0	0
SEND - to be identified Shrewsbury Secondary School - Resourced Provision	0	1,000,000	0	0
SEND - Whitchurch Juniors - Resourced Provision	600,000	0	0	0
The Grove School - SEND Hub	1,328,270	0	0	0
Whitchurch Juniors - classroom expansion	0	2,000,000	0	0
Woodfield Primary - Sensory Space	15,000	0	0	0
<b>Total Non Maintained Schools Capital</b>	<b>5,708,270</b>	<b>18,615,000</b>	<b>2,500,000</b>	<b>0</b>

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b><u>Primary School Capital</u></b>				
Belvidere Primary - SEND Internal Doors	7,000	0	0	0
Brown Clee Primary - Sensory Space	20,000	0	0	0
Haughmond Primary School - Place Planning Amalgamation	250,000	0	0	0
Longnor Primary - Sensory Space	15,000	0	0	0
Moreton Say Primary - Expansion	0	2,000,000	0	0
St Andrews Shifnal - contribution to additional costs	0	800,000	0	0
St Giles Primary - 4 Classroom Extension	0	2,000,000	0	0
Welshampton Primary - Acquisition of Hall	0	400,000	0	0
Welshampton Primary - Refurbishment of Hall	0	250,000	0	0
<b>Total Primary School Capital</b>	<b>292,000</b>	<b>5,450,000</b>	<b>0</b>	<b>0</b>
<b><u>Shropshire Music Service Capital</u></b>				
Arts Council Equipment Grant	11,748	0	0	0
<b>Total Shropshire Music Service Capital</b>	<b>11,748</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Unallocated School Capital</u></b>				
Basic Need Unallocated	859,354	0	0	0
Childcare Expansion Grant - Unallocated	34,409	0	0	0
Condition Unallocated	2,274,310	500,000	0	0
Devolved Formula Capital - re-profiling	700,000	150,000	0	0
Schools Future Place Planning Phase 4 - Unallocated	0	2,226,500	0	0
SEN High Needs Capital Funding - Unallocated	(707,038)	0	0	0
Special Provision Funds Allocation	2,000,000	0	0	0
<b>Total Unallocated School Capital</b>	<b>5,161,035</b>	<b>2,876,500</b>	<b>0</b>	<b>0</b>
	<b>11,173,053</b>	<b>26,941,500</b>	<b>2,500,000</b>	<b>0</b>

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b>Commissioning Capital</b>				
<b><u>Leisure Capital</u></b>				
Bishops Castle SpArc Pool Tank Replacement	600,000	0	0	0
Bishops Castle SpArc PSDS Decarbonisation Project	1,450,000	750,000	0	0
<b>Total Leisure Capital</b>	<b>2,050,000</b>	<b>750,000</b>	<b>0</b>	<b>0</b>
<b><u>Waste Capital</u></b>				
In Vessel Composting Facility	0	325,000	0	0
<b>Total Waste Capital</b>	<b>0</b>	<b>325,000</b>	<b>0</b>	<b>0</b>
	<b>2,050,000</b>	<b>1,075,000</b>	<b>0</b>	<b>0</b>
<b>Communities &amp; Customer Capital</b>				
<b><u>Housing Services Capital</u></b>				
Disabled Facilities Grant - Major Adaptation Grant	3,860,000	3,860,000	3,860,000	3,860,000
Disabled Facilities Grant - Minor Adaptations	120,000	120,000	120,000	120,000
Integrated Community Equipment Loan Service (ICEL) - Shropshire	480,000	480,000	480,000	480,000
Visual Impairment Equipment	10,000	10,000	10,000	10,000
Hearing Impairment Equipment	30,000	30,000	30,000	30,000
<b>Total Housing Services Capital</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>4,500,000</b>	<b>4,500,000</b>
<b><u>Warm Homes Capital</u></b>				
Shropshire WH Wave 3 WHLG 053 DESNZ 2025	1,056,698	1,035,314	0	0
T&W WH Wave 3 WHLG 053 DESNZ 2025	1,002,509	982,221	0	0
Herefordshire WH Wave 3 WHLG 053 DESNZ 2025	650,276	637,116	0	0
<b>Total Warm Homes Capital</b>	<b>2,709,483</b>	<b>2,654,651</b>	<b>0</b>	<b>0</b>
<b><u>Theatre Services Capital</u></b>				
Shrewsbury Theatre Severn Enhanced Capacity Scheme	575,000	0	0	0
<b>Total Theatre Services Capital</b>	<b>575,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
	<b>7,784,483</b>	<b>7,154,651</b>	<b>4,500,000</b>	<b>4,500,000</b>

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b>Enabling Capital</b>				
<b><u>Property &amp; Asset Capital</u></b>				
Corporate Landlord Unallocated	900,000	1,000,000	1,000,000	1,000,000
Shrewsbury Town Centre Riverside Redevelopment - Levelling Up Fund 2 Project 1	9,019,590	0	0	0
Shrewsbury Market Hall - Fire Compartmentation Works	44,500	0	0	0
Shrewsbury Market Hall - Switchgear Upgrade Phase 2	108,913	0	0	0
Ludlow Library & Museum - FRA Improvement Works	43,600	0	0	0
Coleham Pumping Station - Phase 2 - External window Improvements East/North Elevation (Listed Grad	21,800	0	0	0
Coleham Pumping Station - Structural works to chimney	21,800	0	0	0
Shrewsbury Swimming Pool, The Quarry - Fire safety remediation works (fire stopping and dampers)	38,150	0	0	0
Shrewsbury Sports Village - Fire compartmentation / damper improvements	40,112	0	0	0
Snailbeach Lead Mine Buildings - Structural remedial works - Blacksmiths Shed	32,700	0	0	0
Gateway, Shrewsbury - Phase 1 - Replacement of timber windows	54,500	0	0	0
Bayston Hill Library - Reroofing, replacement of fascia, external fenestration	163,500	0	0	0
Food Enterprise Centre - Installation of water conditioner unit	13,625	0	0	0
Gateway, Shrewsbury - Structural Works to Retaining Walls/Embankments	99,380	0	0	0
Llanymynech Lime Kiln - Tally House remedial works	21,800	0	0	0
Ludlow Library & Museum - Replacement Bund to Plant Room	10,900	0	0	0
Mardol House - Door Access Control	5,450	0	0	0
Music Hall - Door Access Control	5,450	0	0	0
Shrewsbury Regimental Museum - Remedial works to Stone Archways	21,800	0	0	0
Supported Living Bungalow Bagley Drive - structural remediation works	6,540	0	0	0
Theatre Severn - BMS Trend Controllers	32,700	0	0	0
Shrewsbury Castle West Elevation Remedial Works	300,000	1,500,000	0	0
Market Drayton Swimming Pool - Fire Safety Compartmentation Works	16,350	0	0	0
Shrewsbury Museum and Art Gallery, Music Hall - FRA - courtyard/car park improvements (funded from	38,150	0	0	0
Corporate Landlord Suitability Programme Unallocated	1,300,000	500,000	500,000	500,000
Commercial Investments Unallocated	225,928	1,479,479	0	0
The Tannery Development Site A	3,500,000	2,500,000	0	0
Meole Brace Pitch and Putt	3,200,000	0	0	0
Maesbury Solar Farm	1,500,000	0	0	0
Travellers Transit Site - Battlefeld, Shrewsbury	195,000	0	0	0
IT Laptop Replacement Programme	1,650,000	850,000	850,000	850,000
IT Hardware Upgrades	1,196,000	1,630,000	760,000	976,000
<b>Total Property &amp; Asset Capital</b>	<b>23,828,238</b>	<b>9,459,479</b>	<b>3,110,000</b>	<b>3,326,000</b>
	<b>23,828,238</b>	<b>9,459,479</b>	<b>3,110,000</b>	<b>3,326,000</b>

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b>Housing Revenue Account Capital</b>				
<b><u>HRA Dwellings Capital</u></b>				
Housing Major Repairs Programme Unallocated	11,500,000	11,800,000	12,000,000	12,200,000
Housing New Build Programme - London Road	287,314	0	0	0
Housing New Build Programme - Fairfield's Development, Gobowen	2,000,000	0	0	0
Housing New Build Programme - Godings Lane, Harmer Hill	1,000,000	0	0	0
Housing New Build Programme (500 new homes plan)	3,888,682	6,000,000	4,000,000	0
HRA Housing New Build Programme Phase 6 - Shrewsbury Training Centre, Racecourse Lane	34,401	0	0	0
STaR SHDF Wave 3	6,700,001	6,700,001	6,700,001	7,045,916
Temporary Accommodation Programme Unallocated	1,755,681	0	0	0
<b>Total HRA Dwellings Capital</b>	<b>27,166,079</b>	<b>24,500,001</b>	<b>22,700,001</b>	<b>19,245,916</b>
	<b>27,166,079</b>	<b>24,500,001</b>	<b>22,700,001</b>	<b>19,245,916</b>

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b>Infrastructure Capital</b>				
<b><u>Broadband Capital</u></b>				
Broadband Phase 5 - BDUK Gigabit Voucher Top Up Scheme	500,000	500,000	0	0
Broadband Project - Phase 3 - Airband	600,000	0	0	0
Broadband Project - Phase 6 - TBC	1,500,000	1,420,485	0	0
<b>Total Broadband Capital</b>	<b>2,600,000</b>	<b>1,920,485</b>	<b>0</b>	<b>0</b>
<b><u>Environment and Transport (Public Transport) Capital</u></b>				
Bus Grant Award 25/26 - Unallocated	1,000,000	0	0	0
Bus Grant Award 26/27 - Unallocated	1,424,800	0	0	0
Bus Grant Award 27/28 - Unallocated	0	1,453,400	0	0
Bus Grant Award 28/29 - Unallocated	0	0	1,482,100	0
Bus Grant Award 29/30 - Unallocated	0	0	0	1,510,700
<b>Total Environment and Transport (Public Transport) Capital</b>	<b>2,424,800</b>	<b>1,453,400</b>	<b>1,482,100</b>	<b>1,510,700</b>
<b><u>Highways - Central Area Division Capital</u></b>				
CS - Unallocated	270,000	0	0	0
<b>Total Highways - Central Area Division Capital</b>	<b>270,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Highways - Flood Defence &amp; Water Management Capital</u></b>				
Flood Defence & Water Management Unallocated	20,609	0	0	0
Highways Maintenance Challenge Fund - Flood Risk - Albrighton Project	300,000	0	0	0
Highways Maintenance Challenge Fund - Flood Risk - Clun Project	400,000	0	0	0
Highways Maintenance Challenge Fund - Flood Risk - Much Wenlock Project	520,000	0	0	0
Highways Maintenance Challenge Fund - Flood Risk - Shifnal Project	460,000	0	0	0
Highways Maintenance Challenge Fund - Flood Risk - Unallocated	153,804	0	0	0
<b>Total Highways - Flood Defence &amp; Water Management Capital</b>	<b>1,854,413</b>	<b>0</b>	<b>0</b>	<b>0</b>

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b><u>Highways - Integrated Transport Capital</u></b>				
Countywide - School Wigwag Replacements	228,750	0	0	0
Active Travel Fund 5 - Unallocated	405,700	405,700	405,700	405,700
Central - AT2 - Copthorne Active Travel Scheme CIL	200,000	0	0	0
School 20mph Zones Unallocated	350,000	0	0	0
The Meadows Primary School - School 20mph Zone	25,000	0	0	0
Adderley Primary - School 20mph Zone	10,500	0	0	0
Minsterley Primary - School 20mph Zone	20,000	0	0	0
Lydbury North Primary - School 20mph Zone	15,000	0	0	0
Bicton Primary - School 20mph Zone	9,000	0	0	0
Hinstock Primary - School 20mph Zone	15,000	0	0	0
Hodnet Primary - School 20mph Zone	25,000	0	0	0
Condoover CE Primary School - School 20mph Zone	30,500	0	0	0
ITP Countywide - Unallocated	500,000	0	0	0
LTF Grant 2025-26	6,782,000	0	0	0
LTF Grant 2026-27	8,601,900	0	0	0
LTF Grant 2027-28	0	9,812,200	0	0
LTF Grant 2028-29	0	0	10,923,600	0
LTF Grant 2029-30	0	0	0	12,034,900
S106 13/00893/FUL - Network Improvements, Oteley Road, Shrewsbury	700,000	0	0	0
S106 13/03920/OUT - Sweetlake Meadow Road Safety - Mousecroft Lane	150,000	0	0	0
<b>Total Highways - Integrated Transport Capital</b>	<b>18,068,350</b>	<b>10,217,900</b>	<b>11,329,300</b>	<b>12,440,600</b>
<b><u>Highways - Northern Area Division Capital</u></b>				
NWS - Unallocated	270,000	0	0	0
<b>Total Highways - Northern Area Division Capital</b>	<b>270,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b><u>Highways - Oxon Relief Road (OLR)</u></b>				
LEP Oxon Relief Road Project	1,127,973	5,000,000	0	0
LEP SITP - Project Management/Design	140,000	0	0	0
<b>Total Highways - Oxon Relief Road (OLR)</b>	<b>1,267,973</b>	<b>5,000,000</b>	<b>0</b>	<b>0</b>
<b><u>Highways - Southern Area Division Capital</u></b>				
SES - Unallocated	270,000	0	0	0
<b>Total Highways - Southern Area Division Capital</b>	<b>270,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Highways - Street Lighting Capital</u></b>				
Street Lighting LED Conversions	1,100,000	0	0	0
<b>Total Highways - Street Lighting Capital</b>	<b>1,100,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Highways - Structural Maintenance of Bridges Capital</u></b>				
Bridgeguard - Unallocated	1,690,000	0	0	0
Culverts - Forest Uchaf Culvert	85,000	0	0	0
Bridgeguard - Chirk Bank Canal Bridge	35,000	0	0	0
Bridgeguard - Techhill Bridge	40,000	0	0	0
Bridgeguard - Twmpath Bridge	40,000	0	0	0
Bridgeguard - Sandford Hall Bridge	35,000	0	0	0
Bridgeguard - Moreton Mill East Bridge	20,000	0	0	0
Bridgeguard - Horse Bridge	50,000	0	0	0
Bridgeguard - Cruckton Bridge	45,000	0	0	0
Bridgeguard - Wellbatch Bridge	40,000	0	0	0
Bridgeguard - New Invention Bridge	45,000	0	0	0
Bridgeguard - Newbridge Bridge	65,000	0	0	0
Bridgeguard - Tyreley Bridge	80,000	0	0	0
Bridgeguard - Hatton Bridge	20,000	0	0	0
Bridgeguard - Catherton Bridge	35,000	0	0	0
Bridgeguard - Middleton Bridge	15,000	0	0	0
Bridgeguard - Burford Bridge	65,000	0	0	0
Bridgeguard - Wrexham Road Canal Bridge Whitchurch (A525)	50,000	0	0	0
Bridgeguard - Castle Hill Bridge	15,000	0	0	0
RoW - River Clun Footbridge	15,000	0	0	0
RoW - Wigwig Footbridge	15,000	0	0	0
<b>Total Highways - Structural Maintenance of Bridges Capital</b>	<b>2,500,000</b>	<b>0</b>	<b>0</b>	<b>0</b>

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b><u>Highways - Structural Maintenance of Roads Capital</u></b>				
A488 Hope Landslip	469,133	0	0	0
A490 Chirbury to Churchstoke Landslip	259,465	0	0	0
A5191 Safer Road Scheme	263,699	300,000	0	0
Countywide Drainage Unallocated	1,250,000	0	0	0
Depot Fixed Costs - Secondary	1,250,000	0	0	0
Countywide Footway Slurry Sealing Programme	1,020,000	0	0	0
Countywide Surface Dressing Programme	5,890,000	0	0	0
Countywide Minor Patching Programme	5,000,000	0	0	0
Countywide Capital Repair Gangs Mixed Economy	3,500,000	0	0	0
Countywide Capital Repair Gangs TMC	2,200,000	0	0	0
Countywide - Resurfacing Programme	8,250,000	40,204,000	43,492,000	49,720,000
Shropshire Countywide- Unallocated Responsive Budget	300,000	0	0	0
Shropshire Countywide-WSP Design & Supervision Fees	509,000	0	0	0
Countywide Drainage Unallocated	1,100,000	0	0	0
<b>Total Highways - Structural Maintenance of Roads Capital</b>	<b>31,261,297</b>	<b>40,504,000</b>	<b>43,492,000</b>	<b>49,720,000</b>
<b><u>National Landscapes and Outdoor Partnerships Capital</u></b>				
DEFRA - 30BY30	9,000	9,000	0	0
Birchmeadow Play Area, Broseley	2,860	0	0	0
RoW - Small Structures Replacement	57,000	0	0	0
RoW - Unallocated	228,018	0	0	0
<b>Total National Landscapes and Outdoor Partnerships Capital</b>	<b>296,878</b>	<b>9,000</b>	<b>0</b>	<b>0</b>
<b>62,183,711      59,104,785      56,303,400      63,671,300</b>				

Scheme Description	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b>Legal, Governance &amp; Planning Capital</b>				
<b><u>Planning Policy Capital</u></b>				
Affordable Housing - Rolling Fund	0	200,346	0	0
Community Housing Grant - Community Led Scheme	92,613	0	0	0
Community Led Affordable Housing Grant Scheme	223,000	0	0	0
<b>Total Planning Policy Capital</b>	<b>315,613</b>	<b>200,346</b>	<b>0</b>	<b>0</b>
	<b>315,613</b>	<b>200,346</b>	<b>0</b>	<b>0</b>
<b>Strategy Capital</b>				
<b><u>Climate Change Capital</u></b>				
Biochar from Pyrolysis Project 2	1,300,000	0	0	0
<b>Total Climate Change Capital</b>	<b>1,300,000</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b><u>Growth &amp; Development Capital</u></b>				
Oswestry Mile End Roundabout Improvement Works - Design & Planning Stage	4,000,000	4,000,000	0	0
Pride Hill Shopping Centre Redevelopment	500,000	0	0	0
<b>Total Growth &amp; Development Capital</b>	<b>4,500,000</b>	<b>4,000,000</b>	<b>0</b>	<b>0</b>
	<b>5,800,000</b>	<b>4,000,000</b>	<b>0</b>	<b>0</b>

## Capital Funding of Programme

Account	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b>Borrowing</b>	<b>24,843,799</b>	<b>12,912,032</b>	<b>7,932,553</b>	<b>4,661,405</b>
Prudential Borrowing	24,843,799	12,912,032	7,932,553	4,661,405
<b>Government Grants</b>	<b>83,771,923</b>	<b>77,564,858</b>	<b>66,070,848</b>	<b>70,555,811</b>
GG Capital DfT Highways Maintenance	34,779,000	40,204,000	43,492,000	49,720,000
GG Capital DfT LTP Integrated Transport Grant	15,420,743	9,812,200	10,923,600	12,034,900
GG Capital DfT Capital Block Funding Specific Grant	1,833,804	0	0	0
GG Capital DfT Safer Roads Fund	263,699	300,000	0	0
GG Capital DfT Active Travel Fund	405,700	405,700	405,700	405,700
GG Capital DfT Bus Grant	2,424,800	1,453,400	1,482,100	1,510,700
GG Capital DoH Better Care Fund	4,500,000	4,500,000	4,500,000	4,500,000
GG Capital DfE Devolved Formula Capital Grant	700,000	150,000	0	0
GG Capital DfE Basic Need Grant	824,452	11,774,982	0	0
GG Capital DfE School Condition Grant	2,119,860	750,000	0	0
GG Capital DfE Special Provisions Fund	6,143,232	1,000,000	2,500,000	0
GG Capital DfE Full Fibre Broadband Grant	0	33,477	0	0
GG Capital Home & Communities Agency	1,954,499	1,500,000	500,000	0
GG Capital MHCLG Community Housing Grant	92,613	0	0	0
GG Capital MHCLG Levelling Up Fund Round 2	5,873,590	0	0	0
GG Capital DESNZ Social Housing Decarbonisation Fund	2,267,448	2,267,448	2,267,448	2,384,511
GG Capital DESNZ Warm Homes Social Housing Fund Wave 3	2,709,483	2,654,651	0	0
GG Capital DESNZ PSDS Grant	1,450,000	750,000	0	0
GG Capital DEFRA Access for All Funding in Protected Landscapes	9,000	9,000	0	0

Account	2026/2027 Budget £	2027/2028 Budget £	2028/2029 Budget £	2029/2030 Budget £
<b>Other Grants</b>	<b>11,748</b>	<b>0</b>	<b>0</b>	<b>0</b>
GG Capital Arts Council	11,748	0	0	0
<b>Other Contributions</b>	<b>4,467,524</b>	<b>15,818,817</b>	<b>0</b>	<b>0</b>
Capital Contributions from Private Sectors	1,315,007	1,418,564	0	0
Capital Contributions Section 106	2,102,084	7,705,253	0	0
Capital Contributions Community Infrastructure Levy (CIL)	1,050,433	6,695,000	0	0
<b>Revenue Contributions to Capital</b>	<b>6,967,023</b>	<b>4,100,000</b>	<b>3,000,000</b>	<b>6,200,000</b>
Revenue Contributions to Capital - GF	120,523	0	0	0
Revenue Contributions to Capital - HRA	6,846,500	4,100,000	3,000,000	6,200,000
<b>Major Repairs Allowance</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>	<b>5,000,000</b>
<b>Capital Receipts</b>	<b>15,439,160</b>	<b>17,040,055</b>	<b>7,110,000</b>	<b>4,326,000</b>
<b>Total Financing</b>	<b>140,501,177</b>	<b>132,435,762</b>	<b>89,113,401</b>	<b>90,743,216</b>

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# Draft Revenue and Capital Budget 2026/27

If you can read this but know someone who can't, please contact us on 0345 678 9000 so we can provide this information in a more suitable format.